GEORGIA DEPARTMENT OF OFFENDER REHABILITATION

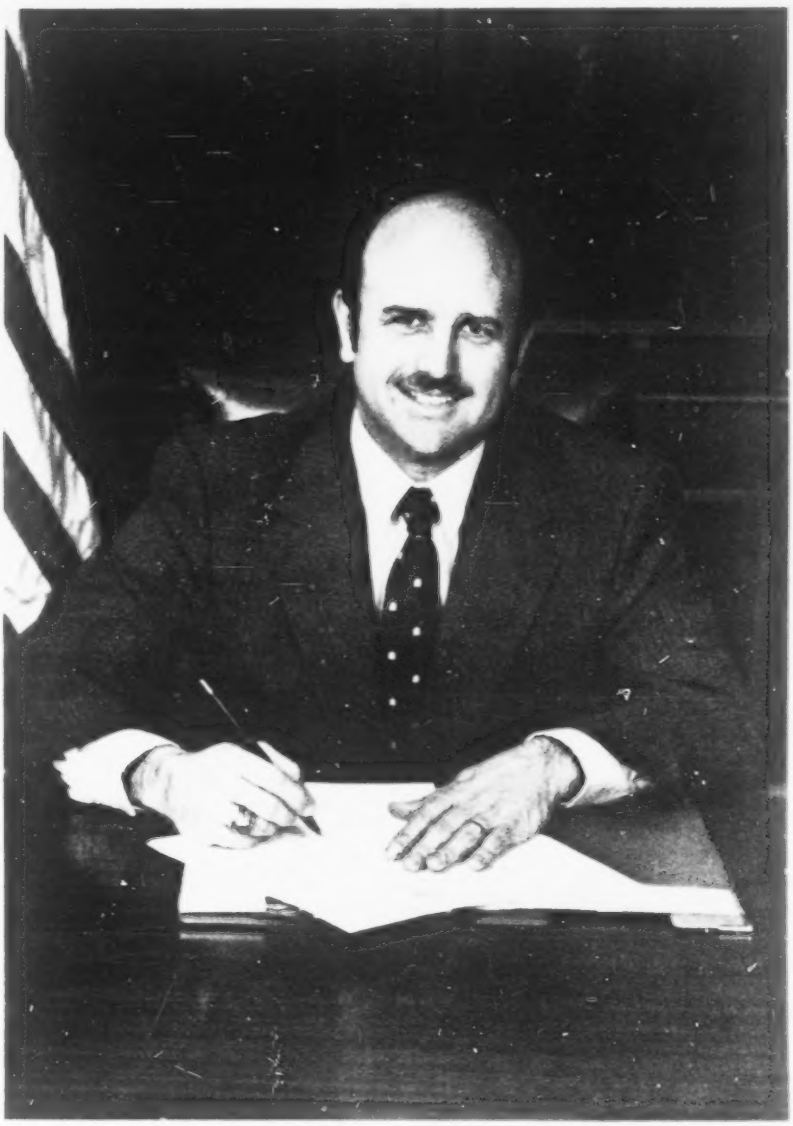
BIENNIAL REPORT 1982-1983

GEORGIA DEPARTMENT OF OFFENDER REHABILITATION

SERVING GEORGIA IN CORRECTIONS & PROBATION

TABLE OF CONTENTS

ORGANIZATION	1
BOARD OF OFFENDER REHABILITATION	2
EXECUTIVE OPERATIONS	4
FACILITIES	6
GENERAL SERVICES	12
INTERNAL AFFAIRS & ASSESSMENT	14
PROBATION	16
TECHNICAL SERVICES	20
STATISTICS	24



David C. Evans
Commissioner

ORGANIZATION

The Department of Offender Rehabilitation serves a twofold purpose:

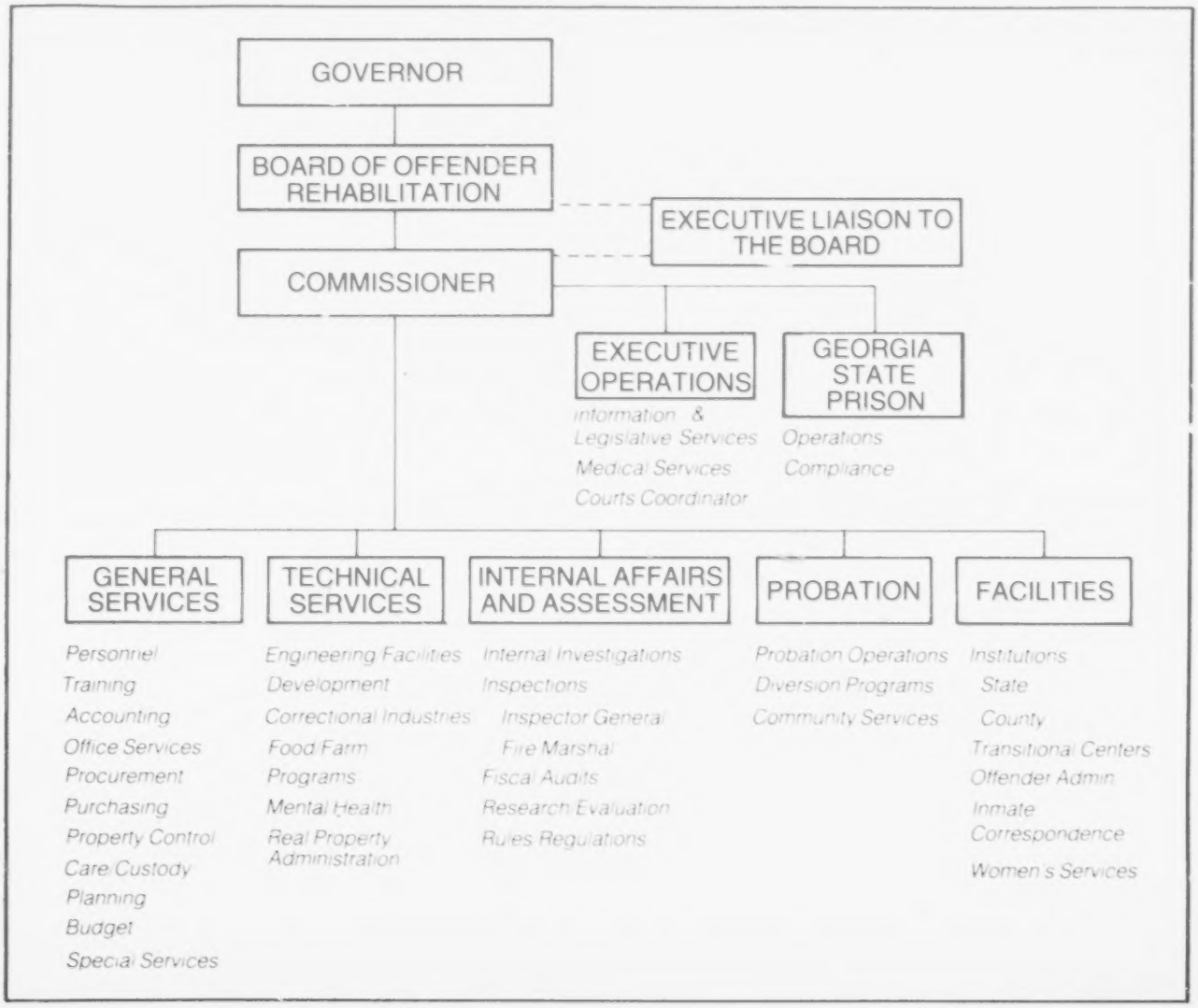
- To provide maximum protection to the community, staff and inmates
- To provide resources to offenders which will enable them to become self-sufficient and law-abiding citizens

The commissioner of DOR is employed by the State Board of Offender Rehabilitation and initiates the missions and goals of the department.

DOR's central offices are located at Floyd Veterans Memorial Building, East Tower, Atlanta, Georgia, 30334.

The department encompasses six major divisions: Division of Executive Operations, Division of Facilities, Division of General Services, Division of Internal Affairs & Assessment, Division of Probation and Division of Technical Services. These divisions are directed by deputy commissioners and are headquartered in Atlanta.

Although the State Board of Pardons and Paroles is a separate agency, DOR provides administrative support in the area of personnel and fiscal affairs. The board is composed of five members appointed by the governor to serve on a full-time basis for staggered terms of seven years. The offices of the State Board of Pardons and Paroles are located at Floyd Veterans Memorial Building, Fifth Floor, East Tower, Atlanta, Georgia, 30334.



BOARD OF OFFENDER REHABILITATION

The Board of Offender Rehabilitation was established under the 1972 Reorganization Act. In fiscal year 1982 the board was made up of nine members appointed by the governor for a term of four years.

The Constitution of Georgia which became effective July 1, 1983, changed the Board of Offender Rehabilitation to a statutory board. The new board is composed of 15 members, one from each congressional district in the state and five additional members from the state at large. Members are appointed by the governor to five-year staggered terms. The board establishes general policy for the department and is charged with the appointment of the commissioner.

The members of the Board of Offender Rehabilitation as of January 1982 were: Rev. E. C. Tillman, chairperson, Brunswick; Mr. Edwin S. Varner, Jr., vice chairperson, Warner Robins; Ms. Lynthia Strong, secretary, Augusta; Mr. Norman Cavender, Claxton; Mr. Bill Hutson, Warner Robins; Mr. Preston Rawlins, Jr., McRae; Mrs. Selina Stanford, Brunswick; and Mr. Joe C. Underwood, Mount Vernon. There was one vacancy.

As of July 1, 1983, the members were Mr. James Caswell, Jr., chairperson, Atlanta; Mrs. Bettye Hutchings, vice-chairperson, Macon; Mr. Charles Hudson, secretary, LaGrange; Mr. James E. Autry, Jr., Camilla; Mr. James E. Barnett, Atlanta; Mr. T. Joseph Campbell, Calhoun; Mr. G. Robert Carter, Valdosta; Mr. Victor B. Davis, Conyers; Mr. Charles

Board members pictured left to right — Charles D. Hudson (Secretary), Roy D. Lee, J.F. Nicholson, Claudia Mertl, T. Joseph Campbell, Sheriff Robert Carter, J.E. "Jim" Barnett, Victor Davis, Governor Joe Frank Harris, Roy E. Parrish, Jr., Jim Harrison, Charles L. Gordon, James M. Caswell, Jr., (Chairperson), Bettye Hutchings (Vice Chairperson), Ronnie Lance, Jr., J.E. "Jimmy" Autry.

L. Gordon, Savannah; Mr. James C. Harrison, Atlanta; Mr. William R. Lance, Jr., Gainesville; Mr. Roy D. Lee, Alma; Ms. Claudia T. Mertl, Morrow; Mr. Jerry F. Nicholson, Athens; and Mr. Roy E. Parrish, Jr., LaFayette.

The board actively participates in current and future issues affecting Georgia's adult corrections, and is the ultimate approving authority for departmental rules, regulations and policies. The establishment of five standing committees has increased the board's involvement markedly. These committees are Personnel and Community Affairs, Fiscal Operations and Administration, Institutional Operations and Transitional Centers, Diversion Programs and Probation and Correctional Industries. Additionally, the board's responsibility extends to incorporate the simultaneous role of the board for the Georgia Correctional Industries Administration.

THE EXECUTIVE LIAISON

The executive liaison for the Board of Offender Rehabilitation is organizationally located with the commissioner's administrative office and serves the commissioner as liaison to the board. This position was created in September 1980 to provide all administrative, logistical and daily support for the board, acting as the primary liaison between the board and the department.

EXECUTIVE OPERATIONS

The Executive Operations Division is made up of three units: Information and Legislative Services, Medical Services and Courts Coordinator.

INFORMATION & LEGISLATIVE SERVICES

The Information Unit serves the information needs of the general public, the news media, other state and national governmental agencies, and high school and college criminal justice programs. The office also functions as an intradepartmental communications channel.

The unit works to maintain a positive community perception of DOR's mission through:

- news releases
- speaking engagements
- written and telephonic replies to requests for information
- coordination of media visits to institutions
- special events
- coordination of major news conferences
- publications
- the "Get Smart" program
- special surveys and research
- volunteer programs
- 24-hour availability

The Legislative Services Unit is responsible for developing and monitoring legislation critical to the operations of the department. By maintaining close working relationships with the General Assembly, the unit strives to present the department's interpretations and ramifications of proposed legislation.

Through continuing work with the General Assembly and other criminal justice agencies, the unit seeks to ensure that DOR's law enforcement efforts are coordinated and maintained throughout the system.

COURTS COORDINATOR UNIT

The primary mission of the Courts Coordinator Unit is to supervise and coordinate on a statewide basis the identification and collection of information and other resources needed by the Office of the Attorney General for the effective representation of the department's interests in diverse areas of the law.

A second mission of the unit is to coordinate the development by agency staff of plans, schedules, budget requests, and policies to implement court-ordered decrees, and to advise the commissioner of any problems which need to be resolved in order to meet court requirements or to comply with advice given by the attorney general.

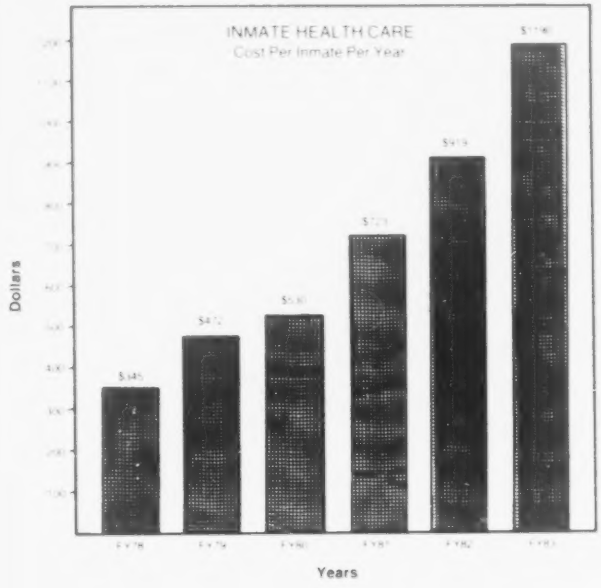
A third and growing functional area concerns the maintenance of an administrative hearing component within the unit which provides a due process mechanism for inmates contesting transfer to psychiatric hospitals and for inmates who file administrative grievances generally concerning conditions of their confinement. This function not only attempts to assure that certain rights guaranteed to inmates by the law are properly protected, but that legitimate inmate grievances are resolved without resort to legal action by the inmates.

The unit also assists the agency in areas such as legislative and community affairs, and otherwise attempts to act as an administrative resource for other units within the agency.

MEDICAL SERVICES SECTION

The mission of the Medical Services Section is to provide for the delivery of system-wide health care in a manner which meets acceptable standards of medical practice.

Several factors influenced health care utilization and program changes during this report period: (1) the increased inmate population and the jail backlog crisis; (2) the improved level of health care delivery to meet the standards established by the courts and by professional organizations; (3) implementation of legislation providing for the payment of medical bills on state inmates held in county jails; and (4) the addition of a statewide medical director to oversee the delivery of medical care within the system.



HIGHLIGHTS OF INMATE HEALTH CARE FY 82-83

The Augusta Correctional and Medical Institution opened in FY83 for the purpose of providing infirmary-level services and access to specialty services in the Augusta area. This 535-bed facility, designed to accommodate 135 patients, added important resources for the management of inmates with special medical problems.

During FY83 a centralized clinic was opened within the Middle Georgia Correctional Complex for the purpose of providing dental services, radiology services, optometry and pharmacy services for the four institutions making up the complex.

The accreditation of Montgomery and Rutledge Correctional Institutions in FY82 by the Medical Association of Georgia emphasized the overall direction of the department toward delivery of health care in a manner that meets standards of the American Medical Association.

HEALTH CARE DELIVERY SYSTEM FY83

• Total staff & contract personnel	321
• Inmates served	12,250
• Total cost of health care	$14,573,224
• Cost per inmate	$1,190
• Number outside referrals	17,900
• Outpatient services by providers	294,000
• Outside hospital inpatient days	10,900
• Cost per outside hospital inpatient day	$313

FACILITIES

The Facilities Division includes state and county institution supervision, transitional center supervision, offender administration and women's services.

During fiscal year 1982-83 the primary emphasis of this division was resolution of a crisis in jail and prison overcrowding. Much time and effort was directed toward planning for additional bedspace, staffing and support services. During a 17-month period, from May 1982 to October 1983, facility capacity was increased by over 1700 bedspaces. The backlog of inmates awaiting pickup in county jails was reduced from almost 2800 to 500. Another division task was planning for the implementation of House Bill 505. A part of the response to overcrowding, this act abolished the Earned Time System and delegated all inmate release responsibility to the Board of Pardons and Paroles.

COUNTY AND STATE INSTITUTIONS

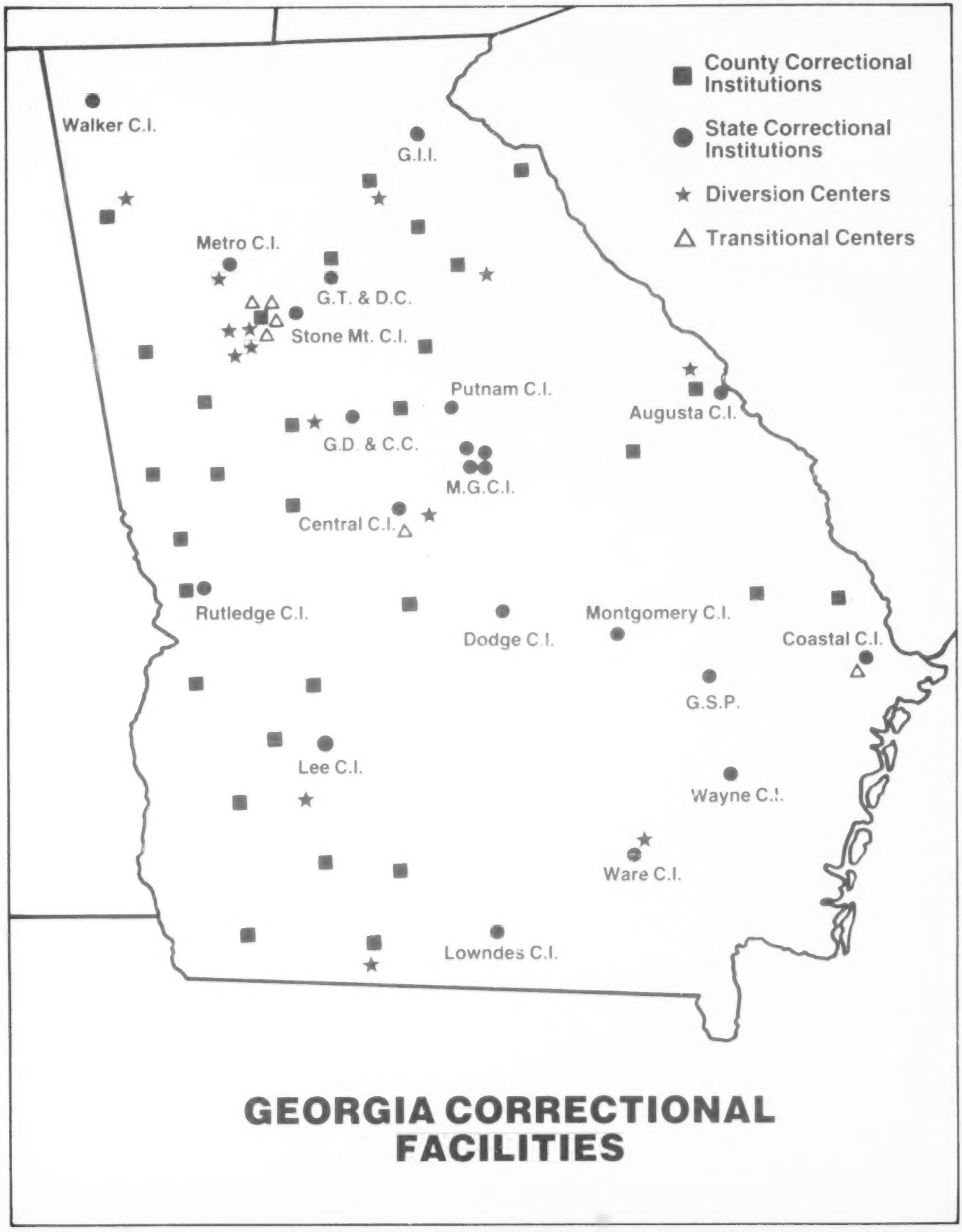
There are 23 state and 30 county correctional institutions. One of these facilities is designed for female offenders. The combined capacity of all facilities is approximately 14,600 of which 560 are female.

State and county correctional institutions for male offenders are directed and assisted by three state supervisors.* The North Georgia supervisor is responsible for 10 male institutions having a combined official capacity of almost 6000 inmates. The South Georgia supervisor is responsible for 11 male institutions with a capacity of 4700 inmates. The county supervisor is responsible for 30 institutions with a combined capacity of 2500 inmates. These personnel work closely with institution superintendents, issuing and implementing new policies and regulations, resolving problems and ensuring that high standards of security, safety and sanitation are met.

TRANSITIONAL CENTERS (MALE)

The supervisor of male transition centers oversees four community based centers. The centers house selected inmates who are serving the last four to twelve months of their sentence. Depending on the center, new residents will spend either one or two months in in-house orientation. Once this period is completed residents are required to obtain full-time employment and make room and board payments to the state. Major developments in this area were the consolidation of the male and female centers in Macon and the search for new locations for the Atlanta Advancement Center and the Andromeda Drug Treatment Center. The capacity of all transi-

* One major male institution, Georgia State Prison, is not administered by this division. It is supervised directly by the Office of the Commissioner.



GEORGIA CORRECTIONAL FACILITIES

tional centers is 463 residents (of which 192 are female). The financial impact of resident employment for FY82 and FY83 is summarized below for male and female centers:

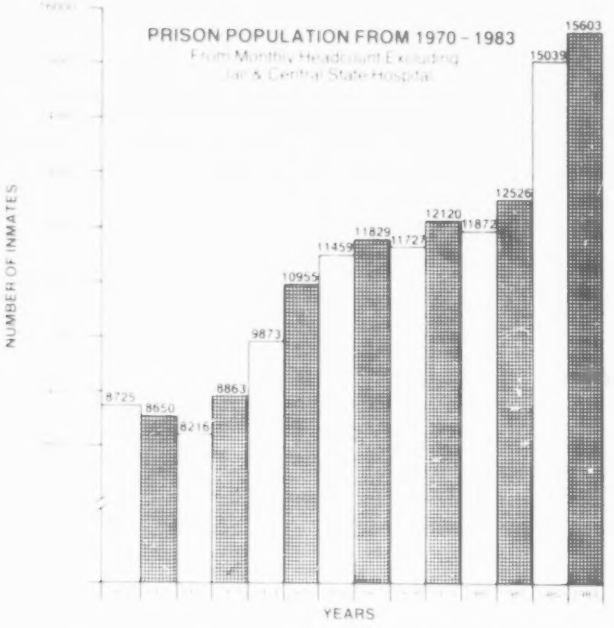
	FY82	FY83
Resident Earnings	$1,500,000	$1,214,000
Taxes Paid	$ 250,000	$ 288,000
Room & Board Paid	$ 350,000	$ 297,000

WOMEN'S SERVICES

The supervisor of Women's Services oversees the women's correctional institution and three community based female transitional centers. This supervisor also acts as an advisor to the Probation Division on special programming issues for the female probationer. Major accomplishments were the development of a female misdemeanor program at the Macon Transitional Center and the opening of the new Metro Transitional Center.

INMATE AFFAIRS

The Inmate Affairs Unit handles all complaints, grievances and correspondence generated by the inmate population. The unit investigates and assists in the resolution of inmate problems and ensures the availability of formal channels of communication and conflict resolution. During FY82 this unit handled over 9,000 separate pieces of correspondence. This amount increased to over 11,000 in FY83.



OFFENDER ADMINISTRATION

The Offender Administration Unit is responsible for receiving offenders sentenced to be incarcerated, monitoring their movements within the system and assisting their return to the community. The division administers these functions through utilization of classification procedures and within the framework of the Earned Time System.

This unit has also been the primary focus for implementation of House Bill 505. At the time that the Earned Time System terminates on January 1, 1984, this unit must be prepared to convert a massive inmate management system to entirely new procedures.

An extremely large volume of inmate transactions is conducted by this unit each year. The level of activity for FY82 and FY83 is summarized below:

	FY82	FY83
New Sentences Received	11,094	12,407
Releases Processed	7,642	11,542
Jail Subsidies Paid	$912,000	$888,000
Inmate Files Established	12,422	11,013
Inmate Files Closed Out	8,129	11,891

ADMISSIONS TO PRISON

FY82

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Total
From Courts	501	503	512	596	496	611	502	450	570	596	1212	1033	6982
Parole Violations	44	59	61	69	49	50	26	58	57	42	81	76	672
Prob. Revocations (Part)	152	135	171	141	152	222	173	138	95	108	348	370	2255
Prob. Revocations (Total)	5	7	19	14	11	14	8	13	12	4	10	9	124
Serving Elsewhere	5	1	1	0	0	0	5	1	0	0	0	3	19
Total	707	705	764	820	708	897	714	660	734	748	1701	1491	10052

FY83

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Total
From Courts	765	744	1086	1062	1434	1441	1084	1009	1509	1461	2401	1781	16782
Parole Violations	77	95	94	104	95	99	91	100	117	116	114	91	1347
Prob. Revocations (Part)	42	67	83	102	134	171	266	224	183	210	306	265	2449
Prob. Revocations (Total)	11	14	16	14	13	13	7	12	13	3	7	8	131
Serving Elsewhere	1	0	0	0	0	0	0	0	0	0	0	3	4
Total	896	920	1279	1282	1676	1724	1448	1345	1822	1790	2828	2148	20714

DEPARTURES FROM PRISON

FY82

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Total
Sentence Expired	137	96	106	113	114	79	74	87	74	70	113	105	1128
Commuted by Parole	0	1	0	0	0	0	0	0	0	0	0	0	1
Parole	118	93	113	144	94	117	146	81	104	96	144	124	1374
Conditional Release	3	17	30	36	45	31	29	29	29	29	30	30	338
Died in Prison	1	1	0	0	0	0	0	0	0	0	1	0	3
Amended to Probation	8	5	6	6	5	6	6	6	6	6	6	6	72
Motion for New Trial	0	0	1	0	0	1	0	1	0	1	1	0	5
Non-Custody	0	0	0	0	0	0	1	0	0	0	0	0	1
Commuted by Court	0	0	0	1	0	1	0	1	0	0	0	0	3
YO Conditional Release	63	50	51	51	42	43	108	104	64	61	71	67	675
Conditional Transfer	10	17	21	17	14	14	6	6	6	5	5	19	140
Remitted to Prob. by Parole Bd	7	3	3	3	5	3	3	2	2	2	1	1	35
Special Reprieve by Parole Bd	0	444	509	477	79	1013	1141	1175	1134	1114	1423	1114	10619
Supervised Reprieve	0	0	0	0	0	0	0	0	0	0	0	1	1
Parole Reprieve	0	0	0	0	0	0	0	0	0	0	0	1	1
Total	471	1148	1390	1148	401	1308	1514	1495	1419	1384	1795	1468	14141

FY83

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Total
Sentence Expired	142	90	105	97	114	79	74	87	74	70	113	105	1150
Commuted by Parole	0	1	0	0	0	0	0	0	0	0	0	0	1
Parole	118	93	113	144	94	117	146	81	104	96	144	124	1374
Conditional Release	3	17	30	36	45	31	29	29	29	29	30	30	338
Died in Prison	1	1	0	0	0	0	0	0	0	0	1	0	3
Amended to Probation	8	5	6	6	5	6	6	6	6	6	6	6	72
Motion for New Trial	0	0	1	0	0	1	0	1	0	1	1	0	5
Non-custody	0	0	0	0	0	0	1	0	0	0	0	0	1
Commuted by Court	0	0	0	1	0	1	0	1	0	0	0	0	3
YO Conditional Release	63	50	51	51	42	43	108	104	64	61	71	67	675
Conditional Transfer	10	17	21	17	14	14	6	6	6	5	5	19	140
Remitted to Prob. by Parole Bd	7	3	3	3	5	3	3	2	2	2	1	1	35
Special Reprieve by Parole Bd	0	444	509	477	79	1013	1141	1175	1134	1114	1423	1114	10619
Supervised Reprieve	0	0	0	0	0	0	0	0	0	0	0	1	1
Parole Reprieve	0	0	0	0	0	0	0	0	0	0	0	1	1
Total	471	1148	1390	1148	401	1308	1514	1495	1419	1384	1795	1468	14141

ESCAPES APPREHENSIONS

FY82

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Total
Escaped	17	27	16	13	13	19	16	14	21	11	14	13	195
Apprehended*	16	26	29	17	24	13	13	28	24	20	16	16	241
Apprehended (month)*	21	12	18	14	17	8	8	11	11	11	17	13	161

FY83

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Total
Escaped	29	16	19	11	18	14	11	14	11	12	9	28	212
Apprehended*	27	32	19	17	19	13	20	13	17	20	28	26	269
Apprehended (month)*	18	10	12	14	10	18	10	8	4	6	16	16	141

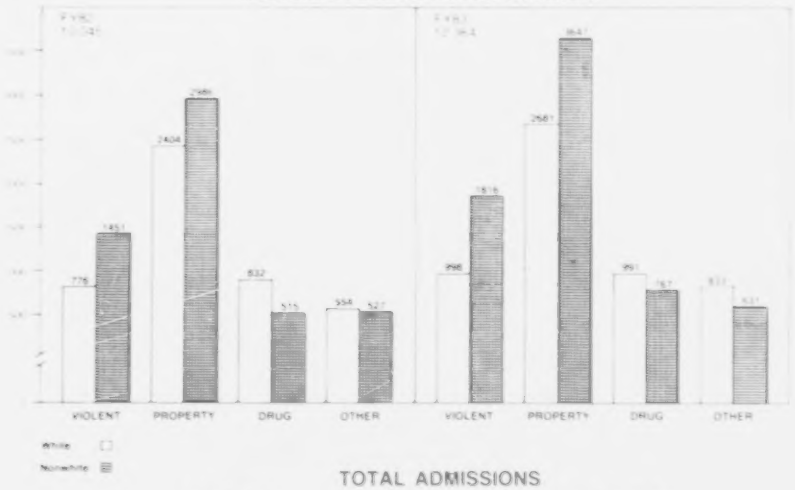
* Total number apprehended does not necessarily equal number escaped during the actual month of escape.

Source: Inmate Data System

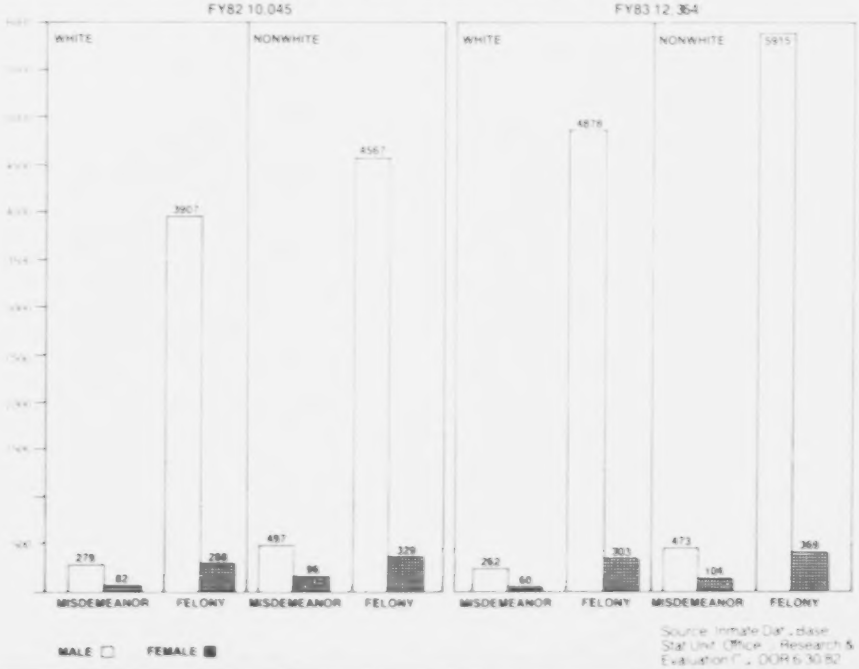
TRANSITIONAL SERVICES STATISTICS
July 1, 1982-June 30, 1983

	Capacity	Length of Program	No. Residents Served	Gross Earnings	Taxes Collected	Room & Board Collected
Andromeda	66	6 Mos.	242	74,413	12,563	19,235
Atlanta Advancement Center	80	4 Mos.	370	114,949	50,244	80,524
Metro Transitional Center (Formerly Atlanta Women's Transitional Center)	47	4 Mos.	110	130,954	18,474	30,867
Macon Transitional Center (Men's and Women's)	120	4 Mos.	410	246,896	39,670	58,305
New Horizons	60	12 Mos.	263	211,473	33,520	53,029
Savannah Transitional Center	100	4 Mos.	247	109,167	15,470	27,275
Totals	463	———	1,642	1,127,852	199,934	296,935

NEW ADMISSIONS BY CRIME AND RACE



TOTAL ADMISSIONS



Source: Inmate Data Base
Stat Unit Office - Research & Evaluation (7-1-82/6-30-83)

Above: Nighttime at Georgia State Prison.

Below: Construction and renovation at Georgia State Prison, summer 1983.

GENERAL SERVICES

The General Services Division is responsible for DOR's compliance with state rules and regulations in the areas of accounting, budget, planning, purchasing and administrative support, special services, personnel, training, staff development and recruitment.

In 1983 the Office of Management and Budget was dissolved and the three work units in it became independent sections within the General Services and Support Division. They are the Special Services Unit, Budget Section and Planning Section.

ACCOUNTING

The Accounting Office maintains accountability for all expenditures for DOR as well as for the Board of Pardons and Paroles.

	1982	1983
Documents Entered into System	97,963	109,810
Total Checks Issued	49,311	51,820

SPECIAL SERVICES UNIT

During fiscal years 1982 and 1983 federal and other grant funds totalling approximately $1,540,000 were awarded to DOR in support of inmate programs such as remedial and special education, vocational training and library services. Federal funds totalling approximately $100,000 were awarded in support of employee training and development of programs such as food services training, employee assessment, intensive probation supervision and change in the correctional system.

The development of the above listed grant programs came about as a result of funds made available to DOR by the Department of Labor, the Department of Education, the National Institute of Corrections, the Inter-Governmental Personnel Act and local county governments.

Funds have been, and are currently being sought to enhance staff development and training programs.

BUDGET

This section has responsibility for the agency's annual system-level budget development cycle, routine management of DOR's financial resources and a variety of other special financial projects. (See financial data in statistical section of this report.)

PLANNING

The Planning Section has continued to focus its efforts on development strategies for managing the continuing growth of the inmate and probationer population. Projects have included planning to build or renovate institutions, developing a long-term plan for diversion programs, monitoring compliance with security staffing requirements at Georgia State Prison, assisting in the development of ways to implement House Bill 505, and developing a methodology for projecting inmate population for the overall inmate group and for those sub-groups who present special management problems.

The Reference Resource Center has continued to provide information and to collect and circulate materials for a variety of projects. Additionally, the center has provided more assistance to institutional libraries in improving their services and planning for the future.

The graphics artist has continued to provide assistance in visual displays for a variety of presentations and documents. Included have been charts and graphs for the annual report and displays for the employee awards program activities.

PURCHASING & ADMINISTRATIVE SUPPORT

The department's central procurement and property control functions are coordinated by the Purchasing and Administrative Support Section. During the FY82 fiscal year 25,000 purchases with a value of more than $24 million were processed. In FY83 31,911 purchases with a value of more than $15 million were processed. The section served as department liaison to the Department of Administrative Services, conducted complete audits of rules and regulations and coordinated the completed implementation of the computerized equipment inventory system for all DOR units. The section also developed and implemented the motor vehicle computer management system for capture of all vehicle expenses in the department.

In FY82 the care and custody inmate program continued to provide a system for the issuance and replacement standards on all inmate and officer supplies. A statewide uniform warehouse was expanded for the issuance and control of all correctional officer uniforms. This overall program is designed to meet the care and custody needs for all state correctional facilities in a consistent and systematic manner while saving the state thousands of dollars.

PERSONNEL

The department's personnel policies and procedures are developed and implemented within the framework and guidelines of the rules and regulations of the State Personnel Board and the policies and procedures of the State Merit System. The ultimate mission of the Personnel Office is to administer a system of personnel management and compensation based on merit principles and to build a career service program in the department which will select and retain competent personnel.

DOR's personnel staff supports the third largest state department in Georgia with over 5,600 positions. The growth continues as reflected below.

	No Classified Positions	Increase Over Previous Year
FY 81	4,174	----
FY 82	4,817	643
FY 83	5,681	864

STAFF DEVELOPMENT & TRAINING

The goal of Staff Development and Training is to provide DOR employees with the skills necessary to perform their jobs and to develop their career potential. Most of the training is conducted at the Staff Development Center which was relocated July 1982 from the University of Georgia campus in Athens to the Tift College Campus in Forsyth.

Two primary projects were fully implemented during FY82-83:

1. The assessment center project, which is a management tool utilizing simulation of actual job requirements to assess the ability of a job applicant to perform certain duties.

2. The training records management system, which produced its first annual report for FY83 data.

Correctional officer training is the primary focus for DOR. Because of DOR's growth and turnover (35%), basic security training for correctional officers (I) continues its upward trend, increasing from 651 in FY81 to 779 in FY82 to 1139 in FY83. Total training had its greatest leap in DOR's history in FY83--1,503 training sessions for 14,572 trainees. Much of this increase was due, in addition to growth and turnover, to DOR's coming under the Peace Officers Standards and Training Act effective November 1982. This resulted in increased mandated training requirements.

INTERNAL AFFAIRS & ASSESSMENT

The Internal Affairs and Assessment Division is charged with the general overview responsibility of ensuring, through its individual sections and their specialized missions, the integrity and quality of the department's administration/management, operations, fiscal and program components. Each of the five sections—Internal Investigations; Fiscal Audits; Inspections, (the inspector general and the DOR fire marshal); Research and Evaluation, (systems); and Operations, (policies and procedures and rules and regulations)— has the responsibility to identify problematic or deficient administrative or operational areas. To accomplish this the division utilizes applicable laws, codes, rules and regulations, policies, planning documents and accepted standards of practice. The process does not stop with problem identification alone. The staff is very much involved in attendant solutions by way of making corrective recommendations, initiating proposed regulations or policies for review, providing investigative and evaluative reports and providing the capability for automated information retrieval upon which management can make decisions and/or take corrective action.

INTERNAL INVESTIGATIONS

This section is responsible for the detection of violations of Georgia laws and departmental rules and regulations and for analysis of problem areas within the state correctional system, which includes 23 state institutions, 30 county institutions, seven transitional centers and various probation/parole offices.

During FY82-83 this unit investigated such incidents as homicides, group disturbances and disruptions, aggravated assaults, sexual offenses, thefts of state property, arson, employee malfeasance, drugs, escape and other civil litigation and possible violations of the Guthrie suit. Several of these investigations resulted in criminal prosecution.

RULES & REGULATIONS

This office was established in 1974 to assure the implementation of legal, policy and administrative requirements in DOR.

The office determines the potential impact of bills/resolutions, citizen claims, laws and attorney general's opinions on the operations of DOR. It monitors the implementation of statutory, administrative and policy requirements and works with DOR managers in translating legislation into rules of the board or into management practices and procedures for DOR. This office also serves as liaison on rules and regulations with the Attorney General's Office, the Office of Legislative Counsel, and the Office of Natural Disaster and Nuclear Emergency Operations Plans, as well as handling special assignments.

FISCAL AUDITS SECTION

This section audits all financial records to ensure fiscal responsibility in all DOR's units. In FY82 there were 84 audits performed for probation offices, 32 audits for community centers and 34 audits of state correctional institutions. In addition, special audits were conducted in payroll and personnel records, Lifer's and Autogenesis clubs at GSP and the meat processing plant at Georgia State Prison.

RESEARCH & EVALUATION

The office of Research and Evaluation is the agency's internal information and monitoring service. Its functions include computer systems development, statistics and intra-agency evaluations. Evaluations of facilities and programs are conducted by on-site visits, interviews, analysis of computerized data and other indicators of performance and outcomes in relation to objectives.

Progress reports are provided in cooperation with the Special Services Section to departmental managers. The office also conducts all final evaluations for grant-funded projects.

Data review sessions were initiated during FY82. The addition of these sessions expanded the services provided by the Office of Research and Evaluation. The newly developed and implemented function includes:

1. Formalized presentations to mid-level managers.

2. Trend analyses for particular operational areas.

3. Issue-focused analyses.

Support is also provided in budget preparation and monitoring of cost center performance data.

OFFICE OF THE INSPECTOR GENERAL

The inspector general conducts on-site inspections of state and county facilities and offices which are under the jurisdiction of the Department of Offender Rehabilitation.

It is the responsibility of the inspector general to determine if applicable laws, regulations, policies and procedures governing DOR activities are being adhered to; to determine whether legal requirements are being met with respect to security, safety of premises and persons; that health needs are being met as demonstrated by proper sanitation and adequate medical care; and to identify corrective action resolving flagrant abuses and deficiencies.

FIRE MARSHAL

The fire marshal is responsible for a statewide fire safety program which has as its basic goal meeting the mandated compliance of federal and state laws, fire safety codes and departmental rules, regulations, policies and procedures. Because of overcrowded conditions experienced during the fiscal year, fire safety was a major concern to the department administration.

During fiscal years 1982-83 the DOR fire marshal conducted certified institutional training sessions. Basic and refresher courses were also provided to all institutional fire inspectors.

The DOR fire marshal also conducted testing of blankets, pillows and mattresses used in DOR facilities. Additionally, the fire marshal worked with institutional staff to develop evacuation plans for local facilities, and coordinated mutual aid arrangements with local fire departments to provide emergency backup fire-fighting capabilities.

PROBATION

Through a statewide network of 100 probation offices and 13 diversion centers, the Probation Division provides essential services within the criminal justice system to bring about socially accepted behavior of convicted offenders that ensures the welfare of the citizens of the state.

This is accomplished by developing plans of action that address probationers' individual needs and that involve intervention strategies such as surveillance, counseling, agency referrals, collection of fines, restitution and community service.

During 1982 and 1983, the responsibilities of the Probation Division were carried out by various organizational components.

PROBATION CLASSIFICATION AND WORKLOAD MANAGEMENT SYSTEM

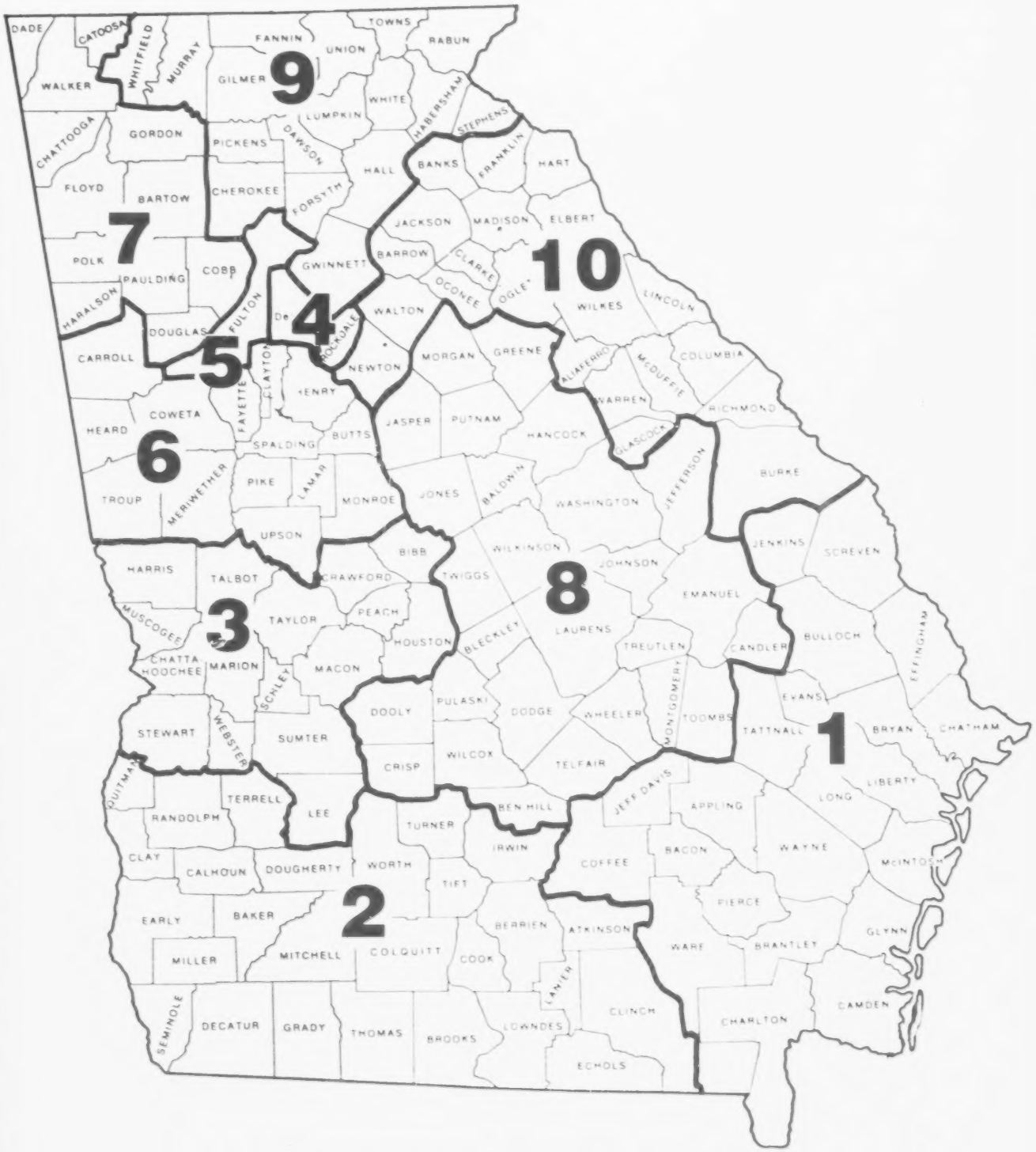
Through the use of classification instruments and levels of supervision, a workload management system was piloted in seven judicial circuits. Due to the overwhelming success of the system, training of all probation staff was completed in July 1982. All probation cases were classified by January 1, 1983. The statistics of the distribution cases for fiscal year 1983 are as follows:

Caseload Summary-Type Supervision

LEVEL	NUMBER	PERCENTAGE
Intensive	264	.4
Maximum	3,191	5.0
High	8,799	13.7
Medium	13,072	20.4
Minimum	10,913	17.0
Administrative	5,894	9.2
Financial	8,618	13.5
Other	13,293	20.8
	64,044	100.0

Each level of supervision has an accompanying standard number of contacts. The intensive level has five contacts per week by the team of probation officer and surveillance officer. The other levels have the required statewide standards as follows:

- Maximum - 4 contacts per month
- High - Monthly face-to face/one field contact
- Medium - Monthly telephone contact/quarterly face-to-face
- Minimum - Monthly telephone contact
- Financial - Child support payments (weekly & monthly)



GEORGIA PROBATION DISTRICTS

The administrative category involves those cases that with court approval are receiving no direct probation supervision. The other category includes new cases pending classification and those who have absconded or who are serving concurrent prison sentences.

INTENSIVE PROBATION SUPERVISION PROGRAM

In late 1981 prison overcrowding and the accompanying backlog of jail inmates awaiting transfer into the state prison system reached near-catastrophic proportions. While Georgia already enjoyed some recognition as a leader in innovative alternatives to incarceration, it became increasingly apparent that additional options to imprisonment had to be made available to sentencing judges. These options had to be acceptable to the judiciary, law enforcement and the public in terms of cost-effectiveness, punishment of the offender and protection of society. They also had to be available within the system.

As the concerns of all components of the criminal justice system and the public were considered, it appeared that a program of intensive probation supervision, blending both services to the offender and near-daily monitoring of his activities, was a viable alternative to incarceration. While the concept of "intensive supervision" was not new, Georgia's approach to the concept was.

By January 1984, the IPS program will be available in a total of 26 judicial circuits.

Summary of Activities--13 Pilot Circuits

Probationers served	395
Probationers revoked to prison	35
Probationers transferred to diversion centers	10
Probationers absconding supervision	8
Hours of community service performed	32,257
Number of face-to-face contacts (IPS team personnel and IPS probationers)	26,142

PRESENTENCE ASSESSMENT PROGRAM

Presentence assessment program information is provided to judges and correctional institutions with other users being probation supervisors, diversion centers, and upon request, the Sentence Review Panel and the State Board of Pardons and Paroles.

In order to better utilize staff resources, circuit behavior specialists are now providing psychological services to more than one circuit or center, which allows for more equitable provision of psychological services in all geographic areas of the state.

Presentence investigations and psychological evaluations are valuable resources in screening for appropriate sentencing alternatives and ultimately impacting prison overcrowding.

The duties of district correctional psychologists have been expanded to include monitoring of field operations in their respective districts. Each caseload is reviewed quarterly. The review and monitoring responsibilities are done to ensure quantity and quality of services to appropriate probationers through regular or other related special programs.

COMMUNITY SERVICE

The establishment of community service programs, as a responsibility of the Probation Division within the Department of Offender Rehabilitation, was mandated by Legislative Acts of 1982 and 1983. By Legislative definition, community service is "uncompensated work by an offender with an agency for the benefit of the community pursuant to an order by a court as a condition of probation." Community service programs in Georgia promote a work ethic approach to punishment and establish accountability for criminal acts. Work performed by offenders benefit the community in needed areas of service in a cost-effective manner.

A number of community service programs now exist in Georgia. Generally, they have been limited in scope to certain judicial circuits and coordinated by the local probation staff. Legislative Act #445 (Ga. Code 40-6-391), passed in 1983, provides community service as a sentencing option and is predicted to increase drastically the Probation Division's workload. Through a coordinated effort, the probation staff is working to implement an effective and efficient expansion of community service programs throughout the state.

. Projected number of probationers eligible to perform community service in next 12 months	18,380
. Projected number of community service hours to be served by probationers over next 12 months	1,404,619

DIVERSION/RESTITUTION CENTER PROGRAM

In an additional effort to combat prison overcrowding, the department established residential diversion centers to provide judges with an option of sentencing marginal cases to a community center under probation, rather than to a correctional institution. The program that evolved is one that has combined the concepts of restitution to victims, punishment for criminal activity, and self-improvement opportunity for the offender.

The role, scope and the number of diversion centers has expanded over the years to accommodate those offenders who need more supervision than regular probation can provide, yet do not need the secure and costly environment of the state prison system. Today 13 diversion centers exist statewide, with additional centers planned for the near future.

Diversion Centers in Georgia Today

* Provide relief for overcrowded prisons and jails
* Are less costly than prison
* Provide 24-hour-per-day structured supervision
* Require the offender to work and to pay taxes, fines, restitution and room and board
* Place the burden of cost on the offender rather than the taxpayer
* Provide the court with means of restricting the offender's freedom
* Address the public's demand that certain offenders receive a more harsh sentence than regular probation
* Allow selected offenders a means of stabilizing their lives
* Allow an offender to remain a productive person through employment
* Permit continued opportunity for family and community interaction

INTERSTATE COMPACT

The purpose of the Probation Interstate Compact Office for probation is to serve as an agent for Georgia whereby all correspondence is received from the circuit offices and out-of-state compact offices. The office processes requests as follows: record checks, information for presentence investigations, requests for transfer of supervision, progress and conduct reports and violation reports.

As of June 1983 there was a total of 4,207 compact cases including Georgia and out-of-state cases. The office averaged receiving 2,241 pieces of mail during each month in fiscal year 1983. The number of compact cases increased by 7 percent.

TECHNICAL SERVICES

The Technical Services Division includes Facilities Development and Engineering, Food and Farm Services and Programs. Each section's responsibilities is defined below.

FACILITIES DEVELOPMENT & ENGINEERING

The Office of Facilities Development and Engineering is responsible for the design, construction and maintenance management of all new and existing departmental facilities as well as the management of all leased facilities. FDE is responsible for implementation of DOR's master plan for the increased delivery of services in a climate of increasing population, increasing construction costs and formulation of minimum facility standards.

This section is divided into three major areas:

1. Design--Presently directing the design and development of three major institutions and two centers with an estimated value of $65 million.

2. Construction--Twelve million dollars was allocated to build the Forsyth Correctional and Training Facility which is currently under construction in Forsyth. A 100-bed high-security addition valued at $2.5 million was added to the Women's Correctional Institution in Hardwick. Also under the construction program are the state inmate construction crews. These crews perform major construction projects under the direction of staff from this section. They have recently constructed guard towers at Lee CI and Montgomery CI.

3. Maintenance--Responsibility for maintenance of 22 major institutions falls into this area. Also responsible for approximately $1,000,000 of Central Repair funds to be used at all facilities. In addition, inmate crews are used to undertake major repair projects such as roofing, heating system repairs, etc. Technical support and preventive maintenance program support is also provided.

Beginning in FY84 a new grant program to local county jails will be implemented. Four hundred thousand dollars will be granted on a 50-50 match basis to counties.

The program will involve using inmate crews under the supervision of three construction supervisors and four correctional officers to perform renovation projects to county jails.

MAJOR ACCOMPLISHMENTS ACHIEVED IN FY82-83

- Construction of Metro Women's Center, Atlanta, Georgia, by the inmate construction crew
- Completion of Augusta Diversion Center
- Completion of Dodge, Augusta, and Rogers Correctional Institutions
- The addition of wood energy heating systems at Georgia Industrial Institute and Walker Correctional Institution
- Renovation of existing state buildings at Milledgeville for housing inmates
- Installation of modular units at six institutions to house an additional 900 inmates
- Numerous construction and maintenance projects performed with inmate crews

REAL PROPERTY ADMINISTRATION

LEASED PROPERTY:

- Administers lease activity for 100 offices or facilities for DOR and the Parole Board.
- Total dollar amount of rental monies to be expended in FY 1984 is $1,003,539.

FARM PRODUCTION
Cost and Value Comparison
FY82

Commodity	Units of Production	Total Cost of Production	Unit Cost	Unit Wholesale Value	Total Value	Benefit Cost Ratio Value Cost
Beef, Dressed lbs.	1,251,039	$1,309,800	$1.0470	1.79	$2,239,359	1.71
Savings					929,559	
Pork, Dressed lbs.	1,135,970	1,060,300	.9334	1.14	1,295,006	1.12
Savings					234,706	
Poultry, Dressed lbs.	49,892	23,100	.4630	.50	24,946	1.08
Loss					1,846	
Eggs, Dozens	727,620	340,300	.4677	.70	509,334	1.48
Savings					169,034	
Milk, Gallons	295,644	428,000	1.4477	1.70	502,594	1.18
Savings					74,594	
Vegetables, lbs.	2,745,823	384,100	.1399	.20	549,165	1.50
Savings					165,065	
Syrup, Gallons	None	48,800	—		—	—
Loss					48,800	
Orchard, lbs.	4,235	12,200	2.880	.50	2,117	.17
Loss					10,083	
Melons, lbs.	188,309	4,700	.0250	.07	13,182	2.80
Savings					8,482	
Totals		$3,611,300			$5,135,703	1.36
Savings					1,524,403	

FY83

Commodity	Units of Production	Total Cost of Production	Unit Cost	Unit Wholesale Value	Total Value	Benefit Cost Ratio Value Cost
Beef, Dressed lbs.	1,425,001	$1,529,508	$1.0733	$1.80	$2,565,001	$1.55
Savings					1,035,493	
Pork, Dressed lbs.	1,184,566	1,031,034	.8706	1.25	1,480,707	1.44
Savings					449,673	
Poultry, Dressed lbs.	23,937	11,250	.4700	.50	11,969	1.06
Savings					719	
Eggs, Dozens	745,320	396,826	.5324	.72	536,630	1.35
Savings					139,804	
Milk, Gallons	294,486	492,603	1.6727	1.72	506,516	1.03
Savings					13,913	
Vegetables, lbs.	1,759,087	339,564	.1930	.23	399,312	1.18
Savings					59,748	
Syrup, Gallons	None	37,616	----	----	----	----
Loss					37,616	
Orchard, lbs.	9,610	20,000	2.0880	.52	4,997	.25
Loss					15,003	
Melons, lbs.	245,381	7,361	.0299	.08	18,400	2.51
Savings					11,039	
Totals		$3,865,762			$5,523,532	$1.32
Savings					1,657,770	

Source: Farm Services Reports

REAL PROPERTY:

. Locates, evaluates, performs preliminary site investigations, and negotiates for the acquisition of both unimproved and improved real property.

. Coordinates with public officials and interest groups to obtain public and community support.

. Provides legal and real estate assistance in preparing documentation, obtaining appraisals, surveys, title certifications, etc.; coordinates with the Attorney General's Office and State Properties Commission in obtaining approvals of acquisitions.

Accomplishments During FY82-83

Sites have been acquired for the following facilities:

. Albany Diversion Center
. Augusta Diversion Center
. Columbus Diversion Center
. Griffin Diversion Center

FOOD & FARM SERVICES

Major Accomplishments During FY82-83

. Participated in the decisions and organizational tasks relative to the separation of Rogers CI from Georgia State Prison. This will allow better management control over the farm program and a portion-controlled food services operation. Developed a new system of medically prescribed diets in conjunction with DOR's medical services section.

. Maintained the food service certified training program in conjunction with DOR's training section and the University of Georgia School of Continuing Education.

. Continued implementation of data processing support to food service management. Numerous program problems were resolved to enhance accuracy of local inventory reports and a total of fourteen facilities have implemented the computer system.

PROGRAMS

The Programs section of DOR includes the following areas: chaplaincy, counseling, education and recreation. Each service area has its unique areas of responsibility and service with the general and shared mission of offering programs which will enhance offenders' skills and interests so that they have a better opportunity for rehabilitation during and after incarceration.

CHAPLAINCY

The Chaplaincy program is responsible for meeting the religious needs of inmates. Chaplaincy programming includes inmate worship services, music programs, Bible study classes, religious education and pastoral counseling, as well as other activities to promote the spiritual growth of offenders who seek the services. In addition to providing pastoral services for offenders, chaplains provide assistance for staff and families as appropriate.

COUNSELING

Counseling services are provided to offenders in correctional institutions and community centers to meet their individual counseling needs while maintaining requirements for case management and super-

vision. Counselors, in conjunction with other staff, secure/provide programs and services which assist offenders in learning new personal, social, career and community skills. This facilitates their adjustment to institutional living and prepares them for transitional adjustment and eventual release from incarceration. Basic guidance counseling and case management services which are offered include intake orientation and assessment; planning for and coordination of services; advocacy in classification, disciplinary and grievance processes; crisis intervention; and preparation for release. According to inmate/resident need and preference, longer term individual counseling, group counseling and self-development programs are made available. A primary focus is to place offenders in work details, program activities and correctional industry operations and then deal with subsequent adjustment problems.

EDUCATION

Education programs and related services provided at all state correctional institutions include academic programs which range from reading readiness through GED certification. Additionally, college programs are offered through agreements with various educational institutions, as well as library services and 105 vocational and on-the-job training programs. Special education programs are available at eight facilities and Chapter I ECIA programs are offered at four institutions. Major emphasis of academic and vocational programs is placed on the development of basic academic and vocational competencies required for personal functioning and for employment during and following incarceration.

RECREATION

Participation in the correctional recreation program is a vital part of the total treatment program as it eases tension and promotes the morale of the participants. The socializing influence inherent in this program enables the participating inmates to gain a better rapport among themselves as well as with staff supervisors. At the same time, it provides a meaningful outlet for offenders during leisure hours. During FY82 and FY83 intramural programs have continued at all state correctional institutions, as well as some county correctional institutions and community based treatment centers. Programs include basketball, soccer, volleyball, softball, flag football and table games such as pool, table tennis, checkers, chess and cards.

STATISTICS

CORRECTIONAL INSTITUTIONS

Number of Inmate Days and Average Daily Cost

FY82

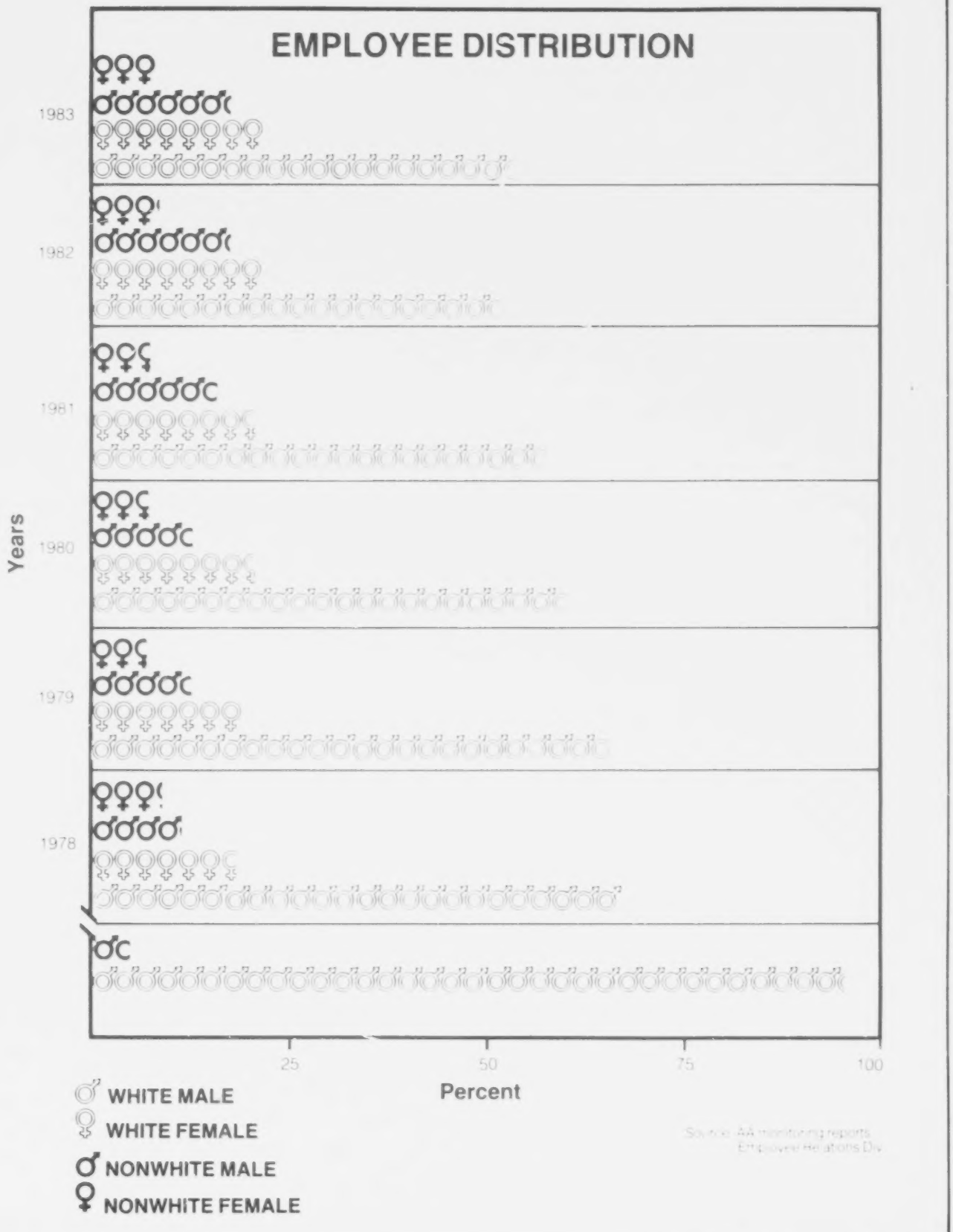
Name of Institution	Average Inmate Count	Inmate Days	*Total Expenditures (Excluding Capital Outlay & A.L.R.)	*Total Cost Per Inmate Day (Excluding Capital Outlay & A.L.R.)
Totals and Averages	11,475	4,188,375	$99,671,140	$21.41

FY83

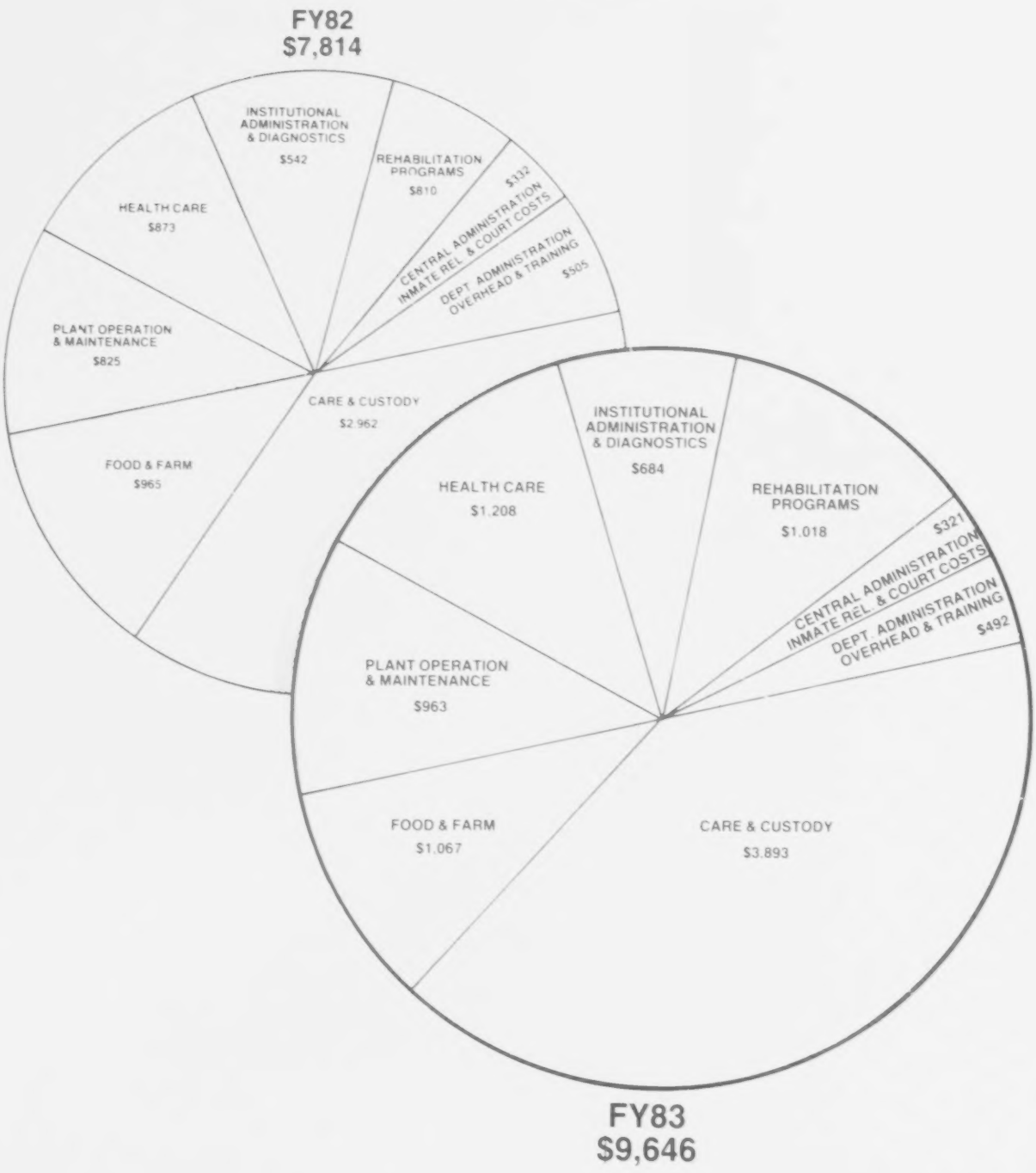
Name of Institution	Average Inmate Count	Inmate Days	*Total Expenditures (Excluding Capital Outlay & A.L.R.)	* Total Cost Per Inmate Day (Excluding Capital Outlay & A.L.R.)
Totals and Averages	11,728	4,280,720	$113,120,477	$26.43

*The above amounts reflect all expenditures for operating the institutions listed, including Central Office, Inmate Medical Services, Food Service, Education, Industries, Farms, Probation Supervision, Diversion, including Training Section, Parole Supervision, Administrative Overhead and Pardons and Paroles. Costs associated with Capital Outlay and Construction, Alcohol and Drug Rehabilitation and Probation Supervision Fees are not included.

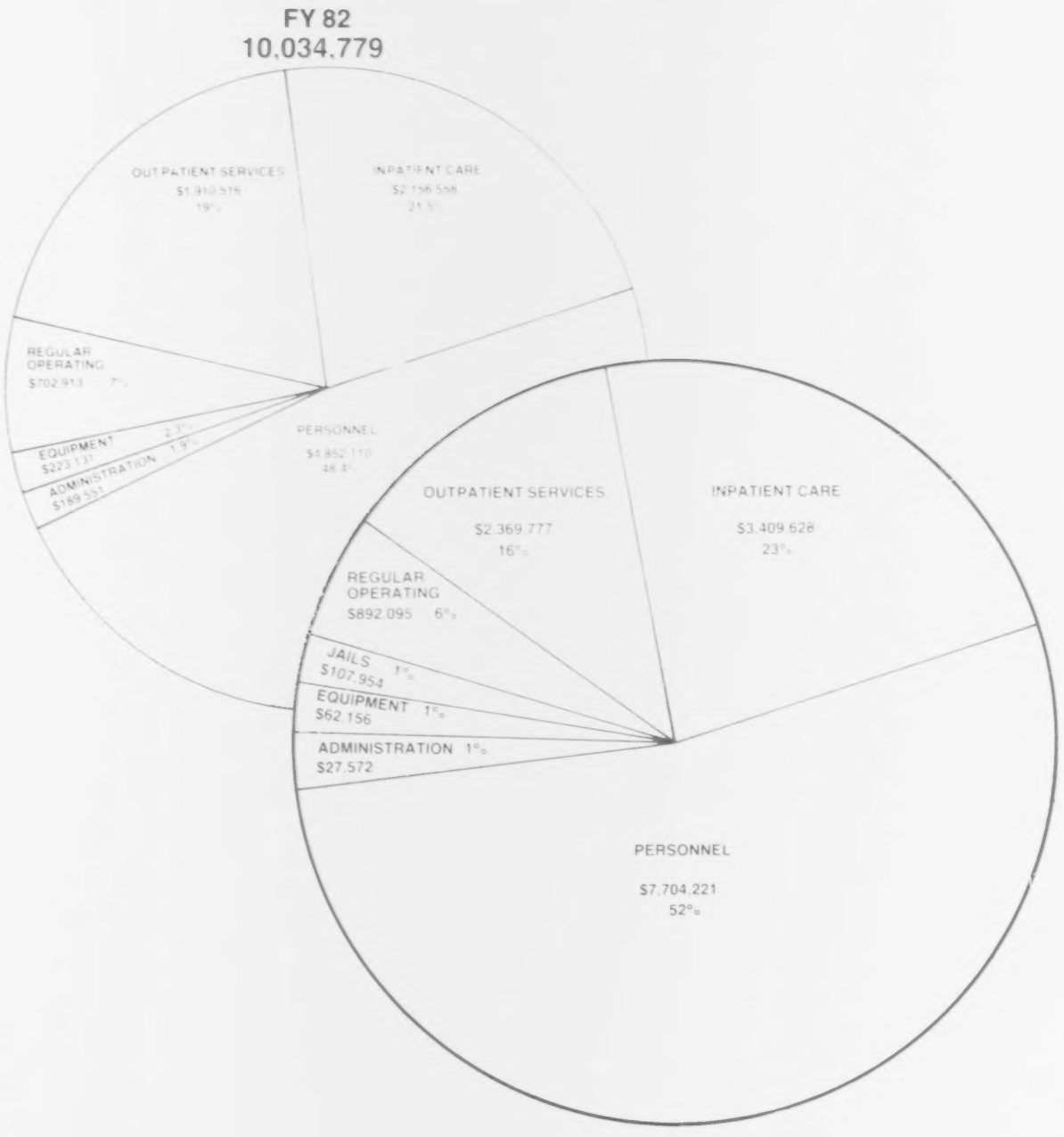
Source: Department's Budget Comparison Reports 10-82, 10-83


EMPLOYEE DISTRIBUTION
Years
1983
1982
1981
1980
1979
1978
25
50
75
100
Percent
WHITE MALE
WHITE FEMALE
NONWHITE MALE
NONWHITE FEMALE

ACTUAL PROGRAMMATIC COSTS PER INMATE



HEALTH SERVICES
BUDGET DISTRIBUTION



PROFILE OF STATE OFFENDER

	June 1982	June 1983
TOTAL STATE PRISON POPULATION	14,053	15,510
WHITE		
Males	5,502	5,963
Females	323	316
NONWHITE		
Male	7,603	8,781
Females	425	448
FELONIES		
Males	13,138	14,531
Females	707	710
MISDEMEANORS		
Male	157	215
Female	41	54
AVERAGE AGE	29.17	29.49
I.Q.		
Less than 70	742	739
70 and up	8,161	8,095
Not Reported	5,150	5,440
Average I.Q	97.14	95.50
SOCIO-ECONOMIC CLASS		
Welfare	1,651	1,743
Occasionally Employed	15	25
Minimum Standard	7,609	7,597
Middle Class	1,314	1,787
Not Reported	4,464	4,358
ENVIRONMENT TO AGE 16		
Rural (farm)	1,037	1,143
Rural (non-farm)	742	761
Large Cities	3,548	3,551
Small Cities	1,577	1,837
Small Towns	2,728	3,071
Not Reported	4,421	4,217
LIVING ARRANGEMENTS PRIOR TO APPREHENSION		
Living Alone	1,392	1,384
Living With Spouse	3,356	3,383
Illicit Relationship	731	920
Living with Same Sex	292	333
No Home	8	28
Inmate Institution	103	105
With Another Family	786	777
With Parents	4,081	4,351
Other	97	249
Not Reported	3,307	3,960
SELF REPORTED EDUCATION LEVEL		
Less than Grade 7	973	1,034
Grade 7	742	832
Grade 8	1,536	1,775
Grade 9	1,931	2,230
Grade 10	1,902	2,227
Grade 11	1,213	1,433
Grade 12	2,508	2,888
More than Grade 12	518	599
Not Reported	2,730	2,492
FUNCTIONAL GRADE LEVEL		
Untestable	1	1
Less than Grade 6	5,974	6,814
Grade 6 through 8	3,012	3,335
Grade 9	355	360
Grade 10	194	180
Grade 11	86	80
Grade 12	45	29
More than Grade 12	40	31
Not Reported	4,346	4,680
NUMBER OF SENTENCES		
One	8,045	9,186
Two	3,230	3,478
Three	1,335	1,367
Four	618	642
Five	338	345
More than Five	487	492

	June 1982	June 1983
EMPLOYMENT STATUS AT APPREHENSION		
Employed Full Time	5,581	5,705
Employed Part Time	938	1,119
Unemployed Recently	1,838	1,959
Unemployed Long Time	1,526	1,761
Never Worked	71	83
Student	225	179
Incapable of Work	245	278
Not reported	3,629	4,424
MARITIAL STATUS		
Single, Never Married	5,344	6,005
Married	2,470	2,682
Separated	684	772
Divorced (Not Remarried)	1,162	1,438
Widowed	242	281
Common Law Marriage	1,498	1,850
Not Reported	2,653	2,482
NUMBER OF CHILDREN		
No Children	1,281	2,031
One Child	1,855	2,488
Two Children	1,229	1,603
Three Children	637	902
Four Children	342	483
Five Children	153	191
More than Five	170	210
Not Reported	8,386	7,562
RELIGIOUS AFFILIATION		
Islam (Muslim)	271	284
Catholic	428	419
Baptist	7,207	8,335
Methodist	550	584
Episcopalian	37	40
Presbyterian	52	73
Church of God	156	196
Holiness	503	602
Other Religions	640	857
Jewish	7	4
Not Reported	4,207	4,116
FAMILY BEHAVIOR PATTERNS*		
Criminality	1,698	1,986
Alcoholism	646	697
Drug Abuse	24	39
Domineering	66	65
Migrant	51	67
Frequent Beatings	48	59
Grossly Permissive	130	214
Father Absent	2,547	2,662
Mother Absent	231	234
Not Reported	8,808	9,645
SECURITY STATUS		
Release (Work, Drug)	184	122
Trusty	884	1,028
Minimum Supervision	2,523	2,110
Medium Supervision	5,190	5,551
Close Supervision	3,657	3,945
Maximum Supervision	246	442
Incomplete Diagnosis	1,369	2,312
GUARDIAN STATUS TO AGE 16		
Orphanage	59	56
Father Only Head	285	318
Father with Mother Head	78	90
Mother Only Head	2,988	3,346
Mother with Father Head	5,703	5,847
Other Female	247	273
Other Male	37	30
Step Parents	200	226
Foster Home	195	216
Grandparents	753	800
Not Reported	3,508	4,308
CRIME TYPE		
Violent Personal	6,812	7,429
Non-Violent Personal	90	120
Property	5,617	6,025
Drug Sales	436	587
Drug Possession	562	627

	June 1982	June 1983
Victimless	34	34
Other	502	688
CRIMES BY GROUP		
Homicide	2,157	2,314
Bodily Injury	870	1,030
Arson	69	87
Damage of Property	47	57
Burglary	3,629	3,731
Forgery	432	502
Theft	1,329	1,521
Robbery	2,922	3,135
Sexual Offenses	881	951
Falsifications	4	8
Obstruction of Law	46	36
Disorderly Conduct	4	6
Gambling	4	4
Cruelty to Children	27	40
Crimes With Guns	40	63
Invasion of Privacy	1	9
Drugs Offenses	929	1,178
Miscellaneous	277	119
Misdemeanors	208	269
MOST FREQUENT FELONIES		
Burglary	3,609	3,670
Armed Robbery	2,306	2,290
Murder	1,392	1,483
Robbery	808	813
Voluntary Manslaughter	701	730
Rape	602	609

	June 1982	June 1983
Aggravated Assault	547	665
Theft by Taking	512	502
Motor Vehicle Theft	450	483
Forgery, First Degree	378	419
Criminal Attempt	261	107
Kidnapping	247	242
Sale, Distribution of Marijuana	211	293
Theft, Stolen Property	209	227
MOST FREQUENT MISDEMEANORS		
Abandonment	37	44
Bad Checks	29	41
Theft by Shoplifting	31	29
DUI	34	26
Simple Battery	17	19
Theft by Taking	21	28
Obstruct Law Officer	2	12
Sodomy	7	5

*Since behavior problems, not inmates, are counted, there may be more than one behavior code assigned to an inmate. Therefore, the total number of cases, both reported and not reported, may exceed the total inmate population.

Source: DOR Internal Affairs & Assessment Division, Research and Evaluation Unit.

STATE INSTITUTIONS

AUGUSTA CORRECTIONAL INSTITUTION
3001 Gordon Highway
Grovetown, Georgia 30813
Phone: 404/860-8920
Gist: 336-8920

CENTRAL CORRECTIONAL INSTITUTION
P. O. Box 5022
Macon, Georgia 31213
Phone: 912/474-2010
Gist: 321-6203

COASTAL CORRECTIONAL INSTITUTION
P.O. Box 7150
Garden City, Georgia 31048
Phone: 912/964-9330
Gist: 335-9330

DODGE CORRECTIONAL INSTITUTION
P. O. Box 276
Chester, Georgia 31021
Phone: 912/358-4801

GA. DIAGNOSTIC & CLASSIFICATION CENTER
P.O. Box 3877
Jackson, Georgia 30233
Phone: 404/775-3161
Gist: 254-6011

GA. INDUSTRIAL INSTITUTION
P.O. Box 194
Alto, Georgia 30510
Phone: 404/778-4272
Gist: 243-4272

GEORGIA STATE PRISON
State Route
Reidsville, Georgia 30453
Phone: 912/557-4301
Gist: 367-4222

GA. TRAINING AND DEVELOPMENT CENTER
P.O. Box 252
Buford, Georgia 30518
Phone: 404/945-1301

LEE CORRECTIONAL INSTITUTION
P.O. Box 399
Leesburg, Georgia 31763
Phone: 912/759-6453
Gist: 341-4373

LOWNDES CORRECTIONAL INSTITUTION
P.O. Box 130
Valdosta, GA 31601
Phone: 912/247-3403
Gist: 343-3464

MIDDLE GA. CORRECTIONAL INSTITUTION
P. O. Box 278
Hardwick, Ga 31034
Phone: 912/453-5201
Gist: 324-5201

MEN'S CORRECTIONAL INSTITUTION
P.O. Box 396
Hardwick, Ga 31034
Phone: 912/453-5142
Gist: 324-5142

METRO CORRECTIONAL INSTITUTION
1301 Constitution Road
Atlanta, Georgia 30316
Phone: 404/624-1411

MONTGOMERY CORRECTIONAL INSTITUTION
P.O. Box 256
Mount Vernon, GA 30445
Phone: 912/583-2286

PUTNAM CORRECTIONAL INSTITUTION
P. O.Box 71
Eatonton, Georgia 31024
Phone: 404/485-3301

RIVER'S UNIT
P.O. Box 1500
Hardwick, Ga 31034
Phone: 912/453-4591
Gist: 324-4591

ROGERS CORRECTIONAL INSTITUTION
Star Route
Reidsville, Georgia 30453
Phone: 912/557-4371

JACK T. RUTLEDGE CORRECTIONAL INSTITUTION
7175 Manor Road
Columbus, Ga 31907
Phone: 404/563-4434
Gist: 252-5184

STONE MOUNTAIN CORRECTIONAL INSTITUTION
5500 Venable Street
Stone Mountain, Georgia 30083
Phone: 404/469-1406

WALKER CORRECTIONAL INSTITUTION
P.O. Box 98
Rock Springs, Ga 30739
Phone: 404/764-1926

WARE CORRECTIONAL INSTITUTION
P.O. Box 99
Waycross, Ga 31501
Phone: 912/285-6095
Gist: 368-6095

WAYNE CORRECTIONAL INSTITUTION
Route 1 Box 264
Odum, Georgia 31555
Phone: 912/586-2244

WOMEN'S UNIT
P.O. Box 218
Hardwick, Ga 31034
Phone: 912/453-5218

YOUTHFUL OFFENDER UNIT
P.O. Box 417
Hardwick, Ga 31034
Phone: 912/453-5375
Gist: 324-5375

COUNTY INSTITUTIONS

BULLOCH COUNTY CORRECTIONAL INSTITUTION
P.O. Box 1085
Statesboro, Georgia 30458
Phone: 912/764-3914

CALHOUN COUNTY CORRECTIONAL INSTITUTION
P.O. Box 147
Morgan, Georgia 31766
Phone: 912/849-2540

CARROLL COUNTY CORRECTIONAL INSTITUTION
P.O. Box 338
Carrollton, Ga 30117
Phone: 404/832-3939

CLARKE COUNTY CORRECTIONAL INSTITUTION
Lexington Road
Athens, Georgia 30610
Phone: 404/546-8330 ext. 170

COLQUITT COUNTY CORRECTIONAL INSTITUTION
P.O. Box 339
Moultrie, Georgia 31768
Phone: 912/985-3331

COWETA COUNTY CORRECTIONAL INSTITUTION
1 County Drive
Newnan, Georgia 30263
Phone: 404/253-0794

DECATUR COUNTY CORRECTIONAL INSTITUTION
P.O. Box 1218
Bainbridge, Ga 31717
Phone: 912/246-1694

EFFINGHAM COUNTY CORRECTIONAL INSTITUTION
Springfield, Ga 31329
Phone: 912/754-6071 ext 108

FLOYD COUNTY CORRECTIONAL INSTITUTION
Route #3, Black's Bluff Road
Rome, Georgia 30161
Phone: 404/234-7549

FULTON COUNTY CORRECTIONAL INSTITUTION
1101 Jefferson Street, N.W.
Atlanta, Georgia 30318
Phone: 404/875-6454

GWINNETT COUNTY CORRECTIONAL INSTITUTION
P.O. Box 47
Lawrenceville, Georgia 30245
Phone: 404/962-1497

HALL COUNTY CORRECTIONAL INSTITUTION
Route #3, Box 110A
Gainesville, Georgia 30510
Phone: 404/536-3672

HARRIS COUNTY CORRECTIONAL INSTITUTION
Route 2
Hamilton, Georgia 31811
Phone: 404/628-4959

HART COUNTY CORRECTIONAL INSTITUTION
P.O. Box 748
Hartwell, GA 30643
Phone: 404/376-2377

HOUSTON COUNTY CORRECTIONAL INSTITUTION
Kings Chapel Road
Perry, Georgia 31069
Phone: 912/987-1477

JACKSON COUNTY CORRECTIONAL INSTITUTION
Route 3
Jefferson, Ga 30549
Phone: 404/367-5287

JASPER COUNTY CORRECTIONAL INSTITUTION
Route 1, Box 2
Monticello, Ga 31964
Phone: 404/468-6112

JEFFERSON COUNTY CORRECTIONAL INSTITUTION
Route 1, Box 9
Louisville, Georgia 30434
Phone: 912/625-7230

MERIWETHER COUNTY CORRECTIONAL INSTITUTION
Route 3 Box 3
Greenville, GA 30222
Phone: 404/672-4433

MITCHELL COUNTY CORRECTIONAL INSTITUTION
P.O. Box 191
Camilla, GA 31730
Phone: 912/336-5691

MUSCOGEE COUNTY CORRECTIONAL INSTITUTION
3950 Schatulga Road
Columbus, Georgia 31907
Phone: 404/561-3220

RICHMOND COUNTY CORRECTIONAL INSTITUTION
P.O. Box 5259
Augusta, Ga 30906
Phone: 404/798-5572

SPAULDING COUNTY CORRECTIONAL INSTITUTION
Route 9, Box 1515
Griffin, Georgia 30223
Phone: 404/228-2734 ext. 270,271

STEWART COUNTY CORRECTIONAL INSTITUTION
P.O. Box 157
Lumpkin, Georgia 31815
Phone: 912/838-4385

SUMTER COUNTY CORRECTIONAL INSTITUTION
P.O. Box 484
Americus, Georgia 31709
Phone: 912/924-6066

TERRELL COUNTY CORRECTIONAL INSTITUTION
Route 5, Box 38
Dawson, Georgia 31742
Phone: 912/995-5381

THOMAS COUNTY CORRECTIONAL INSTITUTION
Route 1, Box 302
Thomasville, Ga 31791
Phone: 912/226-4394

TROUP COUNTY CORRECTIONAL INSTITUTION
Box 468
Route 1, Hamilton Road
LaGrange, Georgia 30240
Phone: 404/882-7697

UPSON COUNTY CORRECTIONAL INSTITUTION
Route 1, Box 597
Thomaston, GA 30286
Phone: 404/647-7452

TRANSITIONAL CENTERS

ANDROMEDA
310 Ponce de Leon Avenue., N.E.
Atlanta, Georgia 30308
Phone: 404/894-4273
Gist: 222-4273

ATLANTA ADVANCEMENT CENTER
310 Ponce de Leon Avenue., N.E.
Atlanta, Georgia 30308
Phone: 404/894-4277
Gist: 222-4277

MACON TRANSITIONAL CENTER
1100 Second Street
Macon, Georgia 31201
Phone: Men's: 912/744-6090
Gist: 321-6090

METRO TRANSITIONAL CENTER
1303 Constitution Road
Atlanta, Georgia 30316
Phone: 656-5375
Gist: 221-5375

NEW HORIZONS
344 Ponce de Leon Ave., N.E.
Atlanta, Georgia 30308
Phone: 404/894-4116
Gist: 222-4116

SAVANNAH TRANSITIONAL CENTER
349 East Broad Street
Savannah, Georgia 31401
Phone: 912/944-2268
Gist: 361-2268

DIVERSION CENTERS

ALBANY DIVERSION CENTER
6006 Reid Street
Turner Field
Albany, Georgia 31705
Phone: 912/439-4309
Gist: 341-4309,4313,4353

ATHENS DIVERSION CENTER
P.O. Box 1229
Athens, Georgia 20601
Phone: 404/542-8628
Gist: 241-8628

ATLANTA DIVERSION CENTER
1566 Bankhead Highway
Atlanta, Georgia 30318
Phone: 404/792-7055

AUGUSTA DIVERSION CENTER
1220 12th Street
Augusta, Georgia 30901
Phone: 404/828-2256
Gist: 331-2258

COBB DIVERSION CENTER
831 N. 4 Lane Highway
U.S. 41
Marietta, Georgia 30060
Phone: 404/427-3148

GAINESVILLE DIVERSION CENTER
1195 Broad Street, S.W.
Gainesville, Georgia 30501
Mail: P.O. Box 2382
Phone: 404/532-5335,5336

GATEWAY DIVERSION CENTER
15 Peachtree Place, N.E.
Atlanta, Georgia 30309
Phone: 404/894-2650
Gist: 222-2650

GRIFFIN DIVERSION CENTER
P.O. Box 1086
Griffin, Georgia 30224
Phone: 404/229-5841

MACON DIVERSION CENTER
1232 Jeffersonville Road
Macon, Georgia 31201
Phone: 912/744-6197
Gist: 321-6197

ROME DIVERSION CENTER
Northwest Georgia Regional Hospital
Building #206, Redmon Road
Rome, Georgia 30161
Phone: 404/295-6148
Gist: 231-6418

THOMASVILLE DIVERSION CENTER
P.O. Box 980
Thomasville, Georgia 31792
Phone: 912/228-2347
Gist: 344-2347,2438

WAYCROSS DIVERSION CENTER
U.S. Highway 1 South
Waycross, Georgia 31501
Phone: 912/285-6028
Gist: 368-6028

WOMEN'S DIVERSION CENTER
1051 West Peachtree Street
Atlanta, Georgia 30309
Phone: 404/894-5610
Gist: 222-5610

DEPARTMENT OF OFFENDER REHABILITATION
BALANCE SHEET - BUDGET FUNDS
JUNE 30, 1982

ASSETS	"A" DEPARTMENT OF OFFENDER REHABILITATION	"B" BOARD OF PARDONS AND PAROLES	TOTAL
CURRENT ASSETS			
Cash on Hand and in Banks	$ 3,228,303.83	$ 123,145.20	$ 3,351,449.03
Accounts Receivable			
Appropriation Allotments	$ 3,577,772.00	$ 5,302.00	$ 3,583,074.00
Federal Grants			
Direct Grants	97,719.59		97,719.59
Sub-Grants	129,689.00		129,689.00
Other	1,163,684.54		1,163,684.54
	$ 4,968,865.13	$ 5,302.00	$ 4,974,167.13
Total Assets	$ 8,197,168.96	$ 128,447.20	$ 8,325,616.16
LIABILITIES AND FUND EQUITY			
CURRENT LIABILITIES			
Vouchers Payable	$ 6,500,210.52	$ 106,230.31	$ 6,606,440.83
FUND EQUITY			
Fund Balances			
Reserved			
Federal Projects			
Grant Balances	$ 57,250.22		$ 57,250.22
Project Receipts	53,155.79		53,155.79
Matching Funds			
State	14,680.42		14,680.42
Insurance Recovery	22,523.08		22,523.08
	$ 147,609.51		$ 147,609.51
Special Education Contracts	4,807.83		4,807.83
	$ 152,417.34		$ 152,417.34
Unreserved			
Surplus	1,544,541.10	$ 22,216.89	1,566,757.99
Total Fund Equity	$ 1,696,958.44	$ 22,216.89	$ 1,719,175.33
Total Liabilities and Fund Equity	$ 8,197,168.96	$ 128,447.20	$ 8,325,616.16

DEPARTMENT OF OFFENDER REHABILITATION
STATEMENT OF CHANGES IN FUND BALANCES - BUDGET FUNDS
YEAR ENDED JUNE 30, 1982

	"A" DEPARTMENT OF OFFENDER REHABILITATION	"B" BOARD OF PARDONS AND PAROLES	TOTAL
FUND BALANCES JULY 1, 1981			
Reserved			
For Federal Projects	$ 169,970.51		$ 169,970.51
Unearned Revenue		$ 24,936.67	24,936.67
Unreserved			
Surplus	1,098,961.33	31,609.90	1,130,571.23
	$ 1,268,931.84	$ 56,546.57	$ 1,325,478.41
ADDITIONS			
Adjustments to Prior Year's Accounts Payable	163,718.50	80.02	163,798.52
Adjustments to Prior Year's Private Trust and Agency Funds	206.33		206.33
Excess of Funds Available over Expenditures Exhibit "E"	1,575,958.85	22,116.40	1,598,075.25
Prior Year's Check Voided	5,152.27	35.62	5,187.89
Refund of Prior Year's Appropriations			
Georgia Correctional Industries Administration	84,000.00		84,000.00
Georgia State Financing and Investment Commission	861,036.96		861,036.96
Reimbursement of Prior Year's Expenditures	22,726.97		22,726.97
	$ 3,481,731.72	$ 78,778.61	$ 4,060,510.33
DEDUCTIONS			
Unreserved Fund Balance (Surplus) Returned to Department of Administrative Services, Fiscal Division			
Year Ended June 30, 1981	$ 1,098,961.33	$ 31,609.90	$ 1,130,571.23
Prior Year's Appropriations			
Georgia Correctional Industries Administration	84,000.00		84,000.00
Georgia State Financing and Investment Commission	861,036.96		861,036.96
	$ 2,043,998.29	$ 31,609.90	$ 2,075,608.19
Adjustments to Prior Year's Accounts Receivable	46,891.66		46,891.66
Refund of Federal Funds to Grantors	23,912.82	35.15	23,947.97
Reserved Fund Balance Carried Over from Prior Year as Funds Available	169,970.51		169,970.51
Unearned Revenue from Prior Year Recognized in Current Year		24,936.67	24,936.67
	$ 2,284,773.28	$ 56,581.72	$ 2,341,355.00
FUND BALANCES JUNE 30, 1982			
(To Exhibit "C")	$ 1,196,958.44	$ 21,964.85	$ 1,218,923.29

DEPARTMENT OF OFFENDER REHABILITATION
BUDGET FUNDS
STATEMENT OF REVENUES AND EXPENDITURES
YEAR ENDED JUNE 30, 1982

FUNDS AVAILABLE	"A" DEPARTMENT OF OFFENDER REHABILITATION	"B" BOARD OF PARDONS AND PAROLES	TOTAL
REVENUES			
APPROPRIATION ALLOTMENTS			
General Appropriations	$109,730,792.00	$ 5,197,911.00	$114,928,703.00
Supplemental Appropriations	9,495,023.00	22,250.00	9,517,273.00
Supplementary Appropriation	3,000,000.00		3,000,000.00
Governor's Emergency Fund		1,232.00	1,232.00
	$122,225,815.00	$ 5,221,393.00	$127,447,208.00
Less: Lapsed Funds	400,000.00	4,076.00	404,076.00
Total Appropriation Allotments	$121,825,815.00	$ 5,217,317.00	$127,043,132.00
FEDERAL FUNDS (See Schedule)			
Direct Grants	$ 16,481.41		$ 16,481.41
Sub-Grants			
Contracts with State Agencies	851,045.29	$ 9,102.31	860,147.60
Total Federal Funds	$ 867,526.70	$ 9,102.31	$ 876,629.01
OTHER REVENUES RETAINED (See Schedule)	$ 2,349,810.74	$ 26,690.74	$ 2,376,501.48
Total Revenues	$125,043,152.44	$ 5,253,110.05	$130,296,262.49
CARRY-OVER FROM PRIOR YEAR			
Transfer from Reserved Fund Balance (See Schedule)			
Federal Funds			
Grant Balances	$ 99,238.69		$ 99,238.69
Project Receipts	37,432.84		37,432.84
	$ 136,671.53		$ 136,671.53
Matching Funds			
State	$ 26,326.78		$ 26,326.78
County	6,972.20		6,972.20
	$ 33,298.98		$ 33,298.98
Total Carry-Over from Prior Year	$ 169,970.51		$ 169,970.51
Total Funds Available	$125,213,122.95	$ 5,253,110.05	$130,466,233.00

DEPARTMENT OF OFFENDER REHABILITATION
BUDGET FUNDS
STATEMENT OF REVENUES AND EXPENDITURES
YEAR ENDED JUNE 30, 1982

EXPENDITURES	"A" DEPARTMENT OF OFFENDER REHABILITATION	"B" BOARD OF PARDONS AND PAROLES	TOTAL
PERSONAL SERVICES			
Salaries and Wages	$ 59,023,592.07	$ 3,631,248.16	$ 62,654,840.23
Employer's Contributions for:			
F.I.C.A.	3,903,698.55	238,070.50	4,141,769.05
Retirement	7,351,740.28	467,881.17	7,819,621.45
Health Insurance	3,822,064.29	236,331.12	4,058,095.41
Personal Liability Insurance	45,017.50	1,659.00	46,676.50
	$ 74,146,112.69	$ 4,574,889.95	$ 78,721,002.64
REGULAR OPERATING EXPENSES			
Motor Vehicle Expenses	$ 1,304,873.07	$ 1,195.42	$ 1,306,068.49
Supplies and Materials	12,920,630.37	38,215.60	12,958,829.97
Repairs and Maintenance	421,433.44	17,146.86	438,580.30
Power, Water and Natural Gas		7,523.52	7,523.52
Rents (Other Than Real Estate)	339,164.66	22,441.13	361,605.79
Insurance and Bonding	100,381.00	2,235.00	102,616.00
Workers' Compensation and Indemnities	237,355.00		237,355.00
Direct Benefits - Medical Care and Public Assistance	3,072.05		3,072.05
Tuition and Scholarships	17,900.57		17,900.57
Assessments by Merit System	356,430.01	20,103.79	376,533.80
Other Operating Expenses (See Schedule)	83,971.37	1,998.44	85,969.81
	$ 15,785,131.54	$ 110,859.76	$ 15,895,991.30
TRAVEL	$ 614,186.45	$ 223,832.66	$ 838,019.11
MOTOR VEHICLE EQUIPMENT PURCHASES (See Schedule)	$ 714,119.04		$ 714,119.04
PUBLICATIONS AND PRINTING	$ 143,283.97	$ 13,413.44	$ 156,697.41
EQUIPMENT PURCHASES	$ 2,080,843.34	$ 20,975.33	$ 2,101,818.67
COMPUTER CHARGES	$ 614,594.00	$ 7,754.22	$ 622,348.22
REAL ESTATE RENTALS (See Schedule)	$ 1,191,596.52	$ 121,093.72	$ 1,312,690.24
TELECOMMUNICATIONS	$ 1,013,842.34	$ 107,598.77	$ 1,121,441.11
PER DIEM, FEES AND CONTRACTS			
Per Diem and Fees	$ 350,038.56	$ 10,970.80	$ 361,009.36
Contracts (See Schedule)	567,234.25	2,410.00	569,644.25
	$ 917,272.81	$ 13,380.80	$ 930,653.61
CAPITAL OUTLAY			
Other Costs	$ 10,408.33		$ 10,408.33
Motor Vehicle Expenses	322,424.47		322,424.47
Supplies and Materials	473.28		473.28
Repairs and Maintenance	1,564.43		1,564.43
Power, Water and Natural Gas	15,112.61		15,112.61
Rents (Other Than Real Estate)	4,148.74		4,148.74
Other Expenditures (See Schedule)	$ 154,131.86		$ 154,131.86
Equipment Purchases	28,932.28		28,932.28
Telecommunications	853.50		853.50
Per Diem, Fees and Contracts			
Contracts (See Schedule)	4,661,381.72		4,661,381.72
	$ 5,045,301.36		$ 5,045,301.36
AUTHORITY LEASE RENTALS			
Georgia Building Authority (Penal)	$ 840,000.00		$ 840,000.00
OTHER			
UTILITIES			
Power, Water and Natural Gas	$ 4,630,684.08		$ 4,630,684.08
PAYMENTS TO CENTRAL STATE HOSPITAL FOR MEALS			
Per Diem, Fees and Contracts			
Contracts (See Schedule)	$ 1,524,234.66		$ 1,524,234.66
PAYMENTS TO CENTRAL STATE HOSPITAL FOR UTILITIES			
Per Diem, Fees and Contracts			
Contracts (See Schedule)	$ 542,957.87		$ 542,957.87
MINIMUM SECURITY FACILITIES RENOVATION			
Other Costs	$ 502,228.68		$ 502,228.68
Supplies and Materials	30.16		30.16
Other Expenditures (See Schedule)	142,614.94		142,614.94
Equipment Purchases	$ 644,873.78		$ 644,873.78
COURT COSTS			
Per Diem, Fees and Contracts	$ 471,324.36		$ 471,324.36
Per Diem and Fees			
INMATE RELEASE FUNDS	$ 516,629.08		$ 516,629.08
Other Expenditures (See Schedule)			
COUNTY SUBSIDY			
Grants to Counties, Cities and Civil Divisions (See Schedule)	$ 4,068,015.00		$ 4,068,015.00
COUNTY SUBSIDY FOR JAILS			
Grants to Counties, Cities and Civil Divisions (See Schedule)	$ 912,378.56	$ 37,195.00	$ 949,573.56
HEALTH SERVICE PURCHASES			
Other Costs	$ 836,327.76		$ 836,327.76
Other Expenditures (See Schedule)			
Per Diem, Fees and Contracts	2,622,078.47		2,622,078.47
Per Diem and Fees	2,755,666.10		2,755,666.10
Contracts (See Schedule)			
	$ 6,214,072.33		$ 6,214,072.33

EXPENDITURES continued OTHER continued	"A" DEPARTMENT OF OFFENDER REHABILITATION	"B" BOARD OF PARDONS AND PAROLE	TOTAL
CENTRAL REPAIR FUND			
Other Costs	$ 787,145.56		$ 787,145.56
Repair and Maintenance	288.00		288.00
Other Expenditures (See Schedule)	37,684.56		37,684.56
Equipment Purchases			
Per Diem, Fees and Contracts	100,092.50		100,092.50
Per Diem and Fees			
	$ 925,210.62		$ 925,210.62
COUNTY SUBSIDY - HALL COUNTY EXPANSION			
Grants to Counties, Cities and Civil Divisions	$ 80,500.00		$ 80,500.00
Hall County			
Total Other	$ 20,530,880.34	$ 37,145.00	$ 20,568,025.34
Total Expenditures	$123,637,164.10	$ 1,290,993.65	$124,928,157.75
Excess of Funds Available over Expenditures	1,575,958.85	22,216.40	1,598,175.25
	$125,213,122.95	$ 1,313,210.05	$126,526,333.00

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DEPARTMENT OF OFFENDER REHABILITATION
BALANCE SHEET - BUDGET FUNDS
JUNE 30, 1983

ASSETS	"A" DEPARTMENT OF OFFENDER REHABILITATION	"D" PROBATION DIVISION OPERATIONS	TOTAL
CURRENT ASSETS			
Cash on Hand and in Banks	$ 1,376,182.59	$ 567,195.54	$ 3,943,378.13
Accounts Receivable			
Federal Grants			
Direct Grants	$ 86,874.03		$ 86,874.03
Sub-Grants	106,686.46		106,686.46
Other	2,370,141.51		2,370,141.51
	$ 2,563,702.00		$ 2,563,702.00
Total Assets	$ 3,939,884.59	$ 567,195.54	$ 6,507,080.13
LIABILITIES AND FUND EQUITY			
CURRENT LIABILITIES			
Vouchers Payable	$ 5,269,075.20	$ 468,734.09	$ 5,737,809.29
FUND EQUITY			
Fund Balances			
Reserved			
Federal Projects			
Grant Balances	$ 56,106.78		$ 56,106.78
Project Receipts	4,874.02		4,874.02
Matching Funds			
State	14,680.42		14,680.42
	$ 75,661.22		$ 75,661.22
Insurance Recovery	610.44		610.44
Special Education Contracts	9,394.26		9,394.26
	$ 85,665.92		$ 85,665.92
Unreserved			
Surplus	585,143.47	$ 98,461.45	683,604.92
Total Fund Equity	$ 670,809.39	$ 98,461.45	$ 769,270.84
Total Liabilities and Fund Equity	$ 5,939,884.59	$ 567,195.54	$ 6,507,080.13

DEPARTMENT OF OFFENDER REHABILITATION
STATEMENT OF CHANGES IN FUND BALANCES - BUDGET FUNDS
YEAR ENDED JUNE 30, 1983

	"A" DEPARTMENT OF OFFENDER REHABILITATION	"D" PROBATION DIVISION OPERATIONS	TOTAL
FUND BALANCES JULY 1, 1982			
Reserved			
For Federal Projects	$ 125,086.43		$ 125,086.43
For Insurance Recovery	22,523.08		22,523.08
For Special Education Contracts	4,807.83		4,807.83
	$ 152,417.34		$ 152,417.34
Unreserved			
Surplus	1,544,541.10		1,544,541.10
	$ 1,696,958.44		$ 1,696,958.44
ADDITIONS			
Adjustments to Prior Year's Accounts Payable	84,247.57		84,247.57
Excess of Funds Available over Expenditures Exhibit "E"	563,995.67	$ 98,461.45	662,457.12
Prior Year's Checks Voided	2,276.36		2,276.36
Reimbursement of Prior Year's Expenditures	23,020.93		23,020.93
	$ 2,370,498.97	$ 98,461.45	$ 2,468,960.42
DEDUCTIONS			
Unreserved Fund Balance (Surplus) Returned to Department of Administrative Services, Fiscal Division Year Ended June 30, 1982	$ 1,544,541.10		$ 1,544,541.10
Adjustments to Prior Year's Accounts Receivable	2,687.68		2,687.68
Refund of Federal Funds to Grantor	43.46		43.46
Reserved Fund Balance Carried Over from Prior Year as Funds Available	152,417.34		152,417.34
	$ 1,699,689.58		$ 1,699,689.58
FUND BALANCES JUNE 30, 1983			
(To Exhibit "C")	$ 670,809.33	$ 98,461.45	$ 769,270.84

DEPARTMENT OF OFFENDER REHABILITATION
BUDGET FUNDS
STATEMENT OF REVENUES AND EXPENDITURES
YEAR ENDED JUNE 30, 1983

FUNDS AVAILABLE	"A" DEPARTMENT OF OFFENDER REHABILITATION	"D" PROBATION DIVISION OPERATIONS	TOTAL
REVENUES			
APPROPRIATION ALLOTMENTS			
General Appropriations	$ 120,335,161.00	$ 17,161,008.00	$ 137,496,169.00
Amended General Appropriations	(+) 943,500.00	(+) 2,400.00	(+) 945,900.00
Supplementary Appropriations	6,946,602.00	426,885.00	7,373,487.00
Governor's Emergency Fund	121,409.00	66,800.00	188,209.00
	$ 126,456,673.00	$ 17,652,293.00	$ 144,131,966.00
Less: Lapsed Funds	250,000.00	250,000.00	500,000.00
Total Appropriation Allotments	$ 126,209,673.00	$ 17,402,293.00	$ 143,611,966.00
FEDERAL FUNDS (See Schedule)			
Direct Grants	$ 29,724.72		$ 29,724.72
Sub-Grants			
Contracts with State Agencies	698,041.49		698,041.49
Total Federal Funds	$ 727,766.21		$ 727,766.21
OTHER SERVICES RETAINED (See Schedule)	$ 2,829,331.98	$ 1,305,751.00	$ 4,135,082.98
Total Revenues	$ 129,766,771.19	$ 18,708,044.00	$ 148,474,815.19
CARRY-OVER FROM PRIOR YEAR			
Transfer from Reserved Fund Balance (See Schedule)			
Federal Funds			
Grant Balances	$ 31,258.22		$ 31,258.22
Project Receipts	81,148.79		81,148.79
	$ 112,407.01		$ 112,407.01
Matching Funds			
State	14,680.83		14,680.83
Insurance Recovery	22,543.09		22,543.09
Special Education Contracts	4,790.41		4,790.41
Total Carry-over from Prior Year	$ 154,421.34		$ 154,421.34
Total Funds Available	$ 129,921,192.53	$ 18,708,044.00	$ 148,629,236.53

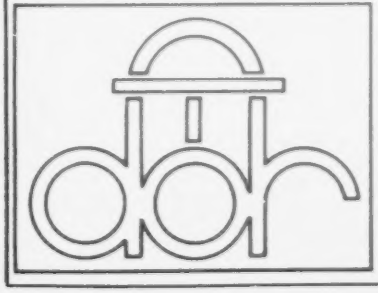
EXPENDITURES	"A" DEPARTMENT OF OFFENDER REHABILITATION	"D" PROBATION DIVISION OPERATIONS	TOTAL
PERSONAL SERVICES			
Salaries and Wages	$ 60,271,269.52	$ 12,981,511.44	$ 73,252,780.96
Employer's Contributions for:			
F.I.C.A.	3,992,329.68	866,845.86	4,859,175.54
Retirement	8,712,068.19	1,909,465.11	10,621,533.30
Health Insurance	3,993,064.44	850,913.41	4,843,977.85
Personal Liability Insurance	1,849.27		1,849.27
Unemployment Compensation Insurance	169,222.59		169,222.59
	$ 77,101,894.59	$ 16,608,679.27	$ 93,710,573.86
REGULAR OPERATING EXPENSES			
Motor Vehicle Expenses	$ 1,215,868.81	$ 132,474.64	$ 1,348,343.45
Supplies and Materials	13,962,311.37	247,168.91	14,209,480.28
Repairs and Maintenance	620,073.25	49,288.22	669,361.47
Rents (Other Than Real Estate)	226,411.74	54,116.58	280,528.32
Insurance and Bonding	130,878.13		130,878.13
Workers' Compensation and Indemnities	441,297.71		441,297.71
Direct Benefits - Medical Care and Public Assistance	3,563.87		3,563.87
Tuition and Scholarships	21,413.64		21,413.64
Assessments by Merit System	371,976.60	68,710.00	440,686.60
Other Operating Expenses (See Schedule)	79,010.56	29,067.14	108,077.70
	$ 16,772,785.22	$ 581,225.53	$ 17,354,010.75
TRAVEL	$ 406,089.18	$ 238,563.06	$ 644,652.24
MOTOR VEHICLE EQUIPMENT PURCHASES (See Schedule)	$ 431,078.67		$ 431,078.67
PUBLICATIONS AND PRINTING	$ 182,434.01	$ 15,417.54	$ 197,851.55
EQUIPMENT PURCHASES	$ 2,096,695.16	$ 196,735.64	$ 2,293,430.80
COMPUTER CHARGES	$ 625,699.82	$ 29,998.49	$ 655,698.31
REAL ESTATE RENTALS (See Schedule)	$ 590,499.22	$ 513,509.03	$ 1,104,008.25
TELECOMMUNICATIONS	$ 1,046,166.66	$ 257,535.61	$ 1,303,702.27
PER DIEM, FEES AND CONTRACTS			
Per Diem and Fees	$ 264,267.16	$ 2,435.29	$ 266,702.45
Contracts (See Schedule)	709,783.81	10,700.00	720,483.81
	$ 974,050.97	$ 13,135.29	$ 987,186.26
CAPITAL OUTLAY			
Other Costs			
Supplies and Materials	$ 21,725.00		$ 21,725.00
AUTHORITY LEASE RENTALS			
Georgia Building Authority (Penal)	$ 740,000.00		$ 740,000.00

OTHER	"A" DEPARTMENT OF OFFENDER REHABILITATION	"D" PROBATION DIVISION OPERATIONS	TOTAL
UTILITIES			
Power, Water and Natural Gas	$ 5,468,390.99	$ 198,764.92	$ 5,667,155.91
PAYMENTS TO CENTRAL STATE HOSPITAL FOR MEALS			
Per Diem, Fees and Contracts			
Contracts (See Schedule)	$ 2,116,795.16		$ 2,116,795.16
PAYMENTS TO CENTRAL STATE HOSPITAL FOR UTILITIES			
Per Diem, Fees and Contracts			
Contracts (See Schedule)	$ 814,166.55		$ 814,166.55
PAYMENTS TO JAILS FOR STATE PRISONER MEDICAL COSTS			
Grants to Counties, Cities and Civil Divisions			
(See Schedule)	$ 107,953.71		$ 107,953.71
COURT COSTS			
Per Diem, Fees and Contracts			
Per Diem and Fees	$ 594,169.90		$ 594,169.90
INMATE RELEASE FUNDS			
Other Expenditures (See Schedule)	$ 946,194.44		$ 946,194.44
REVOLVING FUND FOR COUNTY WORKCAMP CONSTRUCTION			
Grants to Counties, Cities and Civil Divisions			
Walworth County	$ 150,000.00		$ 150,000.00
COUNTY SUBSIDY			
Grants to Counties, Cities and Civil Divisions			
(See Schedule)	$ 6,632,983.00		$ 6,632,983.00
COUNTY SUBSIDY FOR JAILS			
Grants to Counties, Cities and Civil Divisions			
(See Schedule)	$ 889,215.00		$ 889,215.00
GRANTS FOR COUNTY WORKCAMP CONSTRUCTION			
Grants to Counties, Cities and Civil Divisions			
Floyd County	$ 8,000.00		$ 8,000.00
Jackson County	34,500.00		34,500.00
Jefferson County	100,000.00		100,000.00
Sumter County	40,000.00		40,000.00
	$ 182,500.00		$ 182,500.00
HEALTH SERVICE PURCHASES			
Other Costs			
Other Expenditures (See Schedule)	$ 1,496,901.35		$ 1,496,901.35
Per Diem, Fees and Contracts			
Per Diem and Fees	3,482,009.47		3,482,009.47
Contracts (See Schedule)	4,795,041.40		4,795,041.40
	$ 9,773,951.92		$ 9,773,951.92
CENTRAL REPAIR FUND			
Other Costs			
Repairs and Maintenance	$ 671,719.67		$ 671,719.67
Equipment Purchases	32,133.81		32,133.81
Per Diem, Fees and Contracts			
Per Diem and Fees	3,600.00		3,600.00
	$ 707,453.48		$ 707,453.48
PAYMENTS TO THE MEDICAL ASSOCIATION OF GEORGIA FOR JAIL AND PRISON HEALTH CARE CERTIFICATION			
Per Diem, Fees and Contracts			
Contracts (See Schedule)	$ 22,000.00		$ 22,000.00
GRANTS FOR INDEPENDENT PROBATION SYSTEMS			
Grants to Counties, Cities and Civil Divisions			
DeKalb County		$ 18,109.38	$ 18,109.38
Fulton County		138,211.69	138,211.69
		$ 156,321.07	$ 156,321.07
Total Other	$ 28,306,474.40	$ 334,785.99	$ 28,641,260.39
Total Expenditures	$ 129,355,192.46	$ 18,809,584.15	$ 148,164,977.61
Excess of Funds Available over Expenditures	563,995.67	98,461.45	662,457.12
	$ 129,919,188.13	$ 18,908,045.60	$ 148,827,434.73

DEPARTMENT OF OFFENDER REHABILITATION
"A" DEPARTMENT OF OFFENDER REHABILITATION
SCHEDULE OF COMPARISON OF APPROVED BUDGET
TO TOTAL FUNDS AVAILABLE AND EXPENDITURES BY OBJECT
YEAR ENDED JUNE 30, 1983

FUNDS AVAILABLE	BUDGETED	ACTUAL	OVER (+) UNDER
REVENUES			
Appropriation Allotments			
State Funds	$ 126,499,671.00	$ 126,249,671.00	$(-) 250,000.00
Federal Funds	401,463.00	327,766.21	(-) 73,696.79
Other Revenues Retained	3,230,546.00	2,823,231.48	(-) 407,314.52
	$ 130,131,680.00	$ 129,400,668.69	$(-) 731,011.31
CARRY-OVER FROM PRIOR YEAR			
Transfer from Reserved Fund Balance	.00	132,417.34	132,417.34
	$ 130,131,680.00	$ 129,533,086.03	$(-) 598,593.97

EXPENDITURES	"A" DEPARTMENT OF OFFENDER REHABILITATION	"D" PROBATION DIVISION OPERATIONS	TOTAL
Personal Services	$ 77,397,729.00	$ 77,101,694.55	$(+) 296,034.45
Regular Operating Expenses	17,235,409.00	16,772,785.22	(+) 462,623.78
Travel	425,128.00	406,089.18	(+) 19,038.82
Motor Vehicle Equipment Purchases	441,445.00	441,078.67	(+) 366.33
Publications and Printing	186,610.00	182,834.01	(+) 3,775.99
Equipment Purchases	2,144,971.00	2,096,695.16	(+) 48,275.84
Computer Charges	630,104.00	625,699.82	(+) 4,404.18
Real Estate Rentals	596,090.00	590,499.22	(+) 5,590.78
Telecommunications	1,072,463.00	1,049,166.66	(+) 23,296.34
Per Diem, Fees and Contracts	1,081,926.00	974,058.97	(+) 107,867.03
Capital Outlay	24,050.00	21,574.00	(+) 2,476.00
Authority Lease Rentals	940,000.00	740,000.00	(+) 200,000.00
Utilities	5,590,140.00	5,468,190.99	(+) 31,789.01
Payments to Central State Hospital for Meals	2,287,520.00	2,216,793.16	(+) 70,726.84
Payments to Central State Hospital for Utilities	957,190.00	818,166.55	(+) 139,023.45
Payments for Jails for State Prisoner Medical Costs	129,000.00	107,953.71	(+) 21,046.29
Court Costs	164,350.00	93,169.40	(+) 71,180.60
Inmate Release Funds	546,000.00	546,494.69	(+) 505.31
Revolving Fund for County Workcamp Construction	167,000.00	100,000.00	(+) 67,000.00
County Subsidy	8,978,313.00	8,974,361.00	(+) 3,952.00
County Subsidy for Jails	952,500.00	889,215.00	(+) 63,285.00
Grants for County Workcamp Construction	200,000.00	194,500.00	(+) 5,500.00
Health Service Purchases	4,971,104.00	4,771,411.42	(+) 199,692.58
Central Repair Fund	912,574.00	787,451.49	(+) 125,122.51
Payments to the Medical Association of Georgia for Jail and Prison Health Care Certification	22,000.00	22,000.00	
	$ 130,497,784.00	$ 129,355,192.46	$(+)1,142,591.54
Excess: Funds Available over Expenditures		$ 741,591.54	$ 741,591.54



A DEPARTMENT OF OFFENDER REHABILITATION PUBLICATION

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